UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

(Mark One)

\checkmark QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE **ACT OF 1934**

For the quarterly period ended March 31, 2009

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE 0 **ACT OF 1934**

For the transition period from _ ___to __

Commission File Number: 1-12378

NVR, Inc.

(Exact name of registrant as specified in its charter)

Virginia

(State or other jurisdiction of incorporation or organization) 54-1394360

(I.R.S. Employer Identification No.)

11700 Plaza America Drive, Suite 500 Reston, Virginia 20190

(703) 956-4000

(Address, including zip code, and telephone number, including area code, of registrant's principal executive offices)

(Not Applicable)

(Former name, former address, and former fiscal year if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes 🗹 No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer \blacksquare Accelerated filer o

Non-accelerated filer o Smaller reporting company o (Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No 🗵

As of May 5, 2009 there were 5,785,304 total shares of common stock outstanding.

NVR, Inc. Form 10-Q INDEX

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Item 1. Financial Statements

NVR, Inc. Condensed Consolidated Balance Sheets (in thousands, except share and per share data)

	March 31, 2009 (unaudited)	<u>December 31, 2008</u>
ASSETS	· · · ·	
Homebuilding:		
Cash and cash equivalents	\$ 541,490	\$ 1,146,426
Marketable securities	708,362	φ 1,1+0,+20
Receivables	9,251	11,594
Inventory:	5,201	11,004
Lots and housing units, covered under sales agreements with customers	321,257	335,238
Unsold lots and housing units	44,678	57,639
Manufacturing materials and other	4,594	7,693
	370,529	400,570
Assets not or mod consolidated nor EIN 46D	60 205	114.020
Assets not owned, consolidated per FIN 46R	69,305	114,930
Property, plant and equipment, net	23,545	25,658
Reorganization value in excess of amounts allocable to identifiable assets, net	41,580	41,580
Contract land deposits, net	25,695	29,073
Other assets, net	223,431	242,626
	2,013,188	2,012,457
Mortgage Banking:		
Cash and cash equivalents	1,279	1,217
Mortgage loans held for sale, net	100,543	72,488
Property and equipment, net	663	759
Reorganization value in excess of amounts allocable to identifiable assets, net	7,347	7,347
Other assets	8,130	8,968
	117,962	90,779
Total assets	\$ 2,131,150	\$ 2,103,236
See notes to condensed consolidated financial statements.		
		(Continued)

NVR, Inc. Condensed Consolidated Balance Sheets (Continued) (in thousands, except share and per share data)

	March 31, 2009 (unaudited)	<u>December 31, 2008</u>
LIABILITIES AND SHAREHOLDERS' EQUITY		
Homebuilding:		
Accounts payable	\$ 119,293	\$ 137,285
Accrued expenses and other liabilities	158,359	194,869
Liabilities related to assets not owned, consolidated per FIN 46R	64,137	109,439
Customer deposits	58,264	59,623
Other term debt	2,478	2,530
Senior notes	163,320	163,320
	565,851	667,066
Mortgage Banking:		
Accounts payable and other liabilities	14,947	17,842
Note payable	75,381	44,539
	90,328	62,381
		,
Total liabilities	656,179	729,447
Commitments and contingencies		
Shareholders' equity:		
Common stock, \$0.01 par value; 60,000,000 shares authorized; 20,559,671 and 20,561,187 shares issued as		
of March 31, 2009 and December 31, 2008, respectively	206	206
Additional paid-in-capital	766,775	722,265
Deferred compensation trust - 270,335 and 514,470 shares of NVR, Inc. common stock as of March 31,		
2009 and December 31, 2008, respectively	(44,307)	(74,978)
Deferred compensation liability	44,307	74,978
Retained earnings	3,648,875	3,630,887
Less treasury stock at cost - 14,833,217 and 15,028,335 shares at March 31, 2009 and December 31, 2008,		
respectively	(2,940,885)	(2,979,569)
Total shareholders' equity	1,474,971	1,373,789
Total liabilities and shareholders' equity	\$ 2,131,150	\$ 2,103,236

See notes to condensed consolidated financial statements.

NVR, Inc. Condensed Consolidated Statements of Income (in thousands, except per share data) (unaudited)

	Three Months E 2009	Ended March 31, 2008	
Homebuilding:			
Revenues	\$ 548,329	\$ 869,869	
Other income	2,539	6,399	
Cost of sales	(462,630)	(726,931)	
Selling, general and administrative	(59,694)	(84,166)	
Operating income	28,544	65,171	
Interest expense	(2,774)	(3,239)	
Homebuilding income	25,770	61,932	
Mortgage Banking:			
Mortgage banking fees	10,270	18,062	
Interest income	584	810	
Other income	89	159	
General and administrative	(5,758)	(7,654)	
Interest expense	(337)	(134)	
Mortgage banking income	4,848	11,243	
Income before taxes	30,618	73,175	
Income tax expense	(12,630)	(29,709)	
Net income	\$ 17,988	\$ 43,466	
Basic earnings per share	\$ 3.19	\$ 8.32	
Diluted earnings per share	\$ 3.02	\$ 7.42	
Basic average shares outstanding	5,642	5,224	
Diluted average shares outstanding	5,958	5,859	

See notes to condensed consolidated financial statements.

NVR, Inc. Condensed Consolidated Statements of Cash Flows (in thousands) (unaudited)

	Three Months Ended Marc	
	2009	2008
Cash flows from operating activities:		
Net income	\$ 17,988	\$ 43,466
Adjustments to reconcile net income to net cash provided by operating activities:	\$ 17,900	\$ 45,400
Depreciation and amortization	2,581	3,837
Stock option compensation expense	11,768	6,333
Excess income tax benefit from exercise of stock options	(39,953)	(18,183
Contract land deposit impairments	(250)	6,592
Mortgage loans closed	(391,118)	(444,459
Proceeds from sales of mortgage loans	369,618	474,197
Principal payments on mortgage loans held for sale	221	474,197
Gain on sale of loans	(7,564)	(14,371
	(7,504)	(14,5/1
Net change in assets and liabilities:	20.041	F7 7 7 7 7 7 7 7
Decrease in inventories	30,041	57,777
Decrease in receivables	3,183	3,143
Decrease in contract land deposits	3,688	8,229
Decrease in accounts payable, customer deposits and accrued expenses	(18,162)	(33,301
Other, net	19,186	(18,285
Net cash provided by operating activities	1,227	75,041
Cash flows from investing activities:		
Purchase of marketable securities	(708,362)	_
Purchase of property, plant and equipment	(367)	(1,964
Other, net	412	449
Net cash used in investing activities	(708,317)	(1,515
Cash flows from financing activities:		
Net borrowings (repayments) under notes payable and other term debt	30,790	(15,281
Excess income tax benefit from exercise of stock options	39,953	18,183
Proceeds from exercise of stock options	31,473	27,021
Net cash provided by financing activities	102,216	29,923
Net cash provided by manening activities		
Net (decrease) increase in cash and cash equivalents	(604,874)	103,449
Cash and cash equivalents, beginning of the period	1,147,643	664,209
Cash and cash equivalents, end of period	\$ 542,769	\$ 767,658
Supplemental disclosures of cash flow information:		
Interest paid during the period	\$ 711	\$ 876
Income taxes paid, net of refunds	\$ (35,025)	\$ 1,733
Supplemental disclosures of non-cash activities:		
Net assets not owned, consolidated per FIN 46R	<u>\$ (323)</u>	\$ (3,791

See notes to condensed consolidated financial statements.

NVR, Inc. Notes to Condensed Consolidated Financial Statements (dollars in thousands except per share data)

1. Basis of Presentation

The accompanying unaudited, condensed consolidated financial statements include the accounts of NVR, Inc. ("NVR" or the "Company") and its subsidiaries and certain other entities in which the Company is deemed to be the primary beneficiary (see note 2 to the accompanying financial statements). Intercompany accounts and transactions have been eliminated in consolidation. The statements have been prepared in conformity with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. Because the accompanying condensed consolidated financial statements do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for America, they should be read in conjunction with the financial statements and notes thereto included in the Company's 2008 Annual Report on Form 10-K. In the opinion of management, all adjustments (consisting only of normal recurring accruals except as otherwise noted herein) considered necessary for a fair presentation have been included. Operating results for the three-month period ended March 31, 2009 are not necessarily indicative of the results that may be expected for the year ending December 31, 2009.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

For the three-month periods ended March 31, 2009 and 2008, comprehensive income equaled net income; therefore, a separate statement of comprehensive income is not included in the accompanying financial statements.

2. Consolidation of Variable Interest Entities

Revised Financial Accounting Standards Board ("FASB") Interpretation No. 46 ("FIN 46R"), *Consolidation of Variable Interest Entities*, requires the primary beneficiary of a variable interest entity to consolidate that entity on its financial statements. The primary beneficiary of a variable interest entity is the party that absorbs a majority of the variable interest entity's expected losses, receives a majority of the entity's expected residual returns, or both, as a result of ownership, contractual, or other financial interests in the entity. Expected losses are the expected negative variability in the fair value of an entity's net assets, exclusive of its variable interests, and expected residual returns are the expected positive variability in the fair value of an entity's net assets, exclusive of its variable interests. As discussed below, NVR evaluates the provisions of FIN 46R as it relates to NVR's finished lot acquisition strategy.

NVR does not engage in the land development business. Instead, the Company typically acquires finished building lots at market prices from various development entities under fixed price purchase agreements. The purchase agreements require deposits that may be forfeited if NVR fails to perform under the agreement. The deposits required under the purchase agreements are in the form of cash or letters of credit in varying amounts, and typically range up to 10% of the aggregate purchase price of the finished lots. As of March 31, 2009, the Company controlled approximately 44,000 lots with deposits in cash and letters of credit totaling approximately \$171,000 and \$5,000, respectively. See note 3 for further discussion.

NVR believes this lot acquisition strategy reduces the financial requirements and risks associated with direct land ownership and land development. NVR may, at its option, choose for any reason and at any time not to perform under these purchase agreements by delivering notice of its intent not to acquire the finished lots under contract. NVR's sole legal obligation and economic loss for failure to perform under these purchase agreements is limited to the amount of the deposit pursuant to the liquidated damage provisions contained within the purchase agreements. In other words, if NVR does not perform under these purchase agreements. NVR loses only its deposit. NVR does not have any financial or specific performance guarantees, or completion obligations, under these purchase agreements. None of the creditors of any of the development entities with which NVR enters fixed price purchase agreements have recourse to the general credit of NVR. Except as described below, NVR also does not share in an allocation of either the profit earned or loss incurred by any of these entities.

Notes to Condensed Consolidated Financial Statements (dollars in thousands except per share data)

On a very limited basis, NVR also obtains finished lots using joint venture limited liability corporations ("LLCs"). All LLCs are structured such that NVR is a non-controlling member and is at risk only for the amount invested by the Company. NVR is not a borrower, guarantor or obligor on any of the LLCs debt. NVR enters into a standard fixed price purchase agreement to purchase lots from the LLCs.

At March 31, 2009, NVR had an aggregate investment in nine separate LLCs totaling approximately \$7,400, which controlled approximately 360 lots. This investment was fully offset by a valuation reserve as of March 31, 2009.

Forward contracts, such as the fixed price purchase agreements utilized by NVR to acquire finished lot inventory, are deemed to be "variable interests" under FIN 46R. Therefore, the development entities with which NVR enters fixed price purchase agreements, including the LLCs, are examined under FIN 46R for possible consolidation by NVR. NVR has developed a methodology to determine whether it, or conversely, the owner(s) of the applicable development entity is the primary beneficiary of a development entity. The methodology used to evaluate NVR's primary beneficiary status requires substantial management judgment and estimation. These judgments and estimates involve assigning probabilities to various estimated cash flow possibilities relative to the development entity's expected profits and losses and the cash flows associated with changes in the fair value of finished lots under contract. Although management believes that its accounting policy is designed to properly assess NVR's primary beneficiary status relative to its involvement with the development entities from which NVR acquires finished lots, changes to the probabilities and the cash flow possibilities used in NVR's evaluation could produce widely different conclusions regarding whether NVR is or is not a development entity's primary beneficiary.

The Company has evaluated all of its fixed price purchase agreements and LLC arrangements and has determined that it is the primary beneficiary of twenty of those development entities with which the agreements and arrangements are held. As a result, at March 31, 2009, NVR has consolidated such development entities in the accompanying condensed consolidated balance sheet. Where NVR deemed itself to be the primary beneficiary of a development entity created after December 31, 2003 and the development entity refused to provide financial statements, NVR utilized estimation techniques to perform the consolidated *per FIN 46R*, with a corresponding inclusion of \$64,137 as *Liabilities related to assets not owned, consolidated per FIN 46R*, after elimination of intercompany items. Inclusive in these totals were assets of approximately \$32,000 and liabilities of approximately \$32,000 estimated for nine development entities created after December 31, 2003 that did not provide financial statements.

NVR, Inc. Notes to Condensed Consolidated Financial Statements (dollars in thousands except per share data)

The following is the consolidating schedule at March 31, 2009:

	NVR, Inc. and Subsidiaries	FIN 46R Entities	Eliminations	Consolidated Total
SSETS				
Homebuilding:				
Cash and cash equivalents	\$ 541,490	\$ —	\$ —	\$ 541,490
Marketable securities	708,362		_	708,362
Receivables	9,251	_	_	9,251
Homebuilding inventory	370,529	_		370,529
Property, plant and equipment, net	23,545	_	_	23,545
Reorganization value in excess of amount allocable to identifiable assets,				
net	41,580	_	_	41,580
Contract land deposits, net	26,434	_	(739)	25,695
Other assets	227,860		(4,429)	223,431
	1,949,051		(5,168)	1,943,883
		. <u></u>	(0,100)	1,0 10,000
Mortgage banking assets:	117,962			117,962
mongage banking assets.	117,502			117,502
FIN 46R Entities:				
Land under development		68,627		68,627
Other assets		678		
Other assets				678
		69,305		69,305
Total assets	\$2,067,013	\$ 69,305	\$ (5,168)	\$2,131,150
IABILITIES AND SHAREHOLDERS' EQUITY				
Homebuilding:				
Accounts payable, accrued expenses and other liabilities	\$ 277,652	\$ —	\$	\$ 277,652
Customer deposits	58,264	Ψ —	ψ —	58,264
Other term debt	2,478			2,478
Senior notes	163,320	_		163,320
Semon notes				
	501,714			501,714
Mortgage banking liabilities:	90,328			90,328
FIN 46R Entities:				
Accounts payable, accrued expenses and other		11,932	4,300	16,232
Debt		47,905	-,500	47,905
Contract land deposits		4,967	(4,967)	÷,,,005
Advances from NVR, Inc.	_	4,501	(4,501)	
Advances from ity ity inc.				
		69,305	(5,168)	64,137
Equity	1,474,971			1,474,971

Notes to Condensed Consolidated Financial Statements

(dollars in thousands except per share data)

3. Contract Land Deposits

The contract land deposit asset is shown net of a \$144,100 and \$147,900 impairment valuation allowance at March 31, 2009 and December 31, 2008, respectively.

4. Earnings per Share

The following weighted average shares and share equivalents are used to calculate basic and diluted earnings per share for the three months ended March 31, 2009 and 2008:

	Three Months End	led March 31,
	2009	2008
Basic weighted average number of shares outstanding	5,642,000	5,224,000
Shares issuable upon exercise of dilutive options	316,000	635,000
Diluted average number of shares outstanding	5,958,000	5,859,000

The assumed proceeds used in the treasury method for calculating NVR's diluted earnings per share includes the amount the employee must pay upon exercise, the amount of compensation cost attributed to future services and not yet recognized, and the amount of tax benefits that would be credited to additional paid-in capital assuming exercise of the option. The assumed amount credited to additional paid-in capital equals the tax benefit from assumed exercise after consideration of the intrinsic value upon assumed exercise less the actual stock-based compensation expense to be recognized in the income statement from 2006 and future periods.

Options to purchase 429,156 and 316,642 shares of common stock were outstanding during the quarters ended March 31, 2009 and 2008, respectively, but were not included in the computation of diluted earnings per share because the effect would have been anti-dilutive. In addition, 388,564 performance-based options were outstanding during the quarter ended March 31, 2008 and pursuant to the requirements of Statement of Financial Accounting Standards ("SFAS") No. 128, *Earnings Per Share*, were excluded from the computation of diluted earnings per share because the performance target had not been achieved. The performance target was not met at December 31, 2008 and all of the performance-based options outstanding at that time expired unexercisable.

5. Marketable Securities

During the quarter ended March 31, 2009 the Company purchased marketable securities totaling \$708,362. These securities are classified by the Company as held-to-maturity and mature within one year. The following security types are included in the marketable securities balance at March 31, 2009:

	Mai	rch 31, 2009
Marketable Securities:		
Debt securities issued by the U.S. Treasury and other		
U.S. government corporations and agencies	\$	309,018
Corporate debt securities issued under the FDIC		
Temporary Liquidity Guarantee Program		399,344
Total Marketable Securites	\$	708,362

Notes to Condensed Consolidated Financial Statements

(dollars in thousands except per share data)

6. Excess Reorganization Value

Reorganization value in excess of identifiable assets ("excess reorganization value") is an indefinite life intangible asset that was created upon our emergence from bankruptcy on September 30, 1993. Based on the allocation of our reorganization value in conformity with the procedures specified by Statement of Position 90-7, "Financial Reporting by Entities in Reorganization Under the Bankruptcy Code", issued by the American Institute of Certified Public Accountants, the portion of the our reorganization value which was not attributed to specific tangible or intangible assets has been reported as excess reorganization value, which is treated similarly to goodwill. Excess reorganization value is not subject to amortization pursuant to SFAS No. 142, "Goodwill and Other Intangible Assets". Rather, excess reorganization value is subject to an impairment assessment on an annual basis or more frequently if changes in events or circumstances indicate that impairment may have occurred. Because excess reorganization value was based on the reorganization value of our entire enterprise upon bankruptcy emergence, the impairment assessment is conducted on an enterprise basis based on the comparison of our total equity compared to the market value of our outstanding publicly-traded common stock. The Company completed the annual assessment of impairment during the first quarter of 2009 and determined that there was no impairment of excess reorganization value.

7. Income Taxes

As of January 1, 2009, the Company has approximately \$53,339 (on a net basis) of unrecognized tax benefits, which would decrease income tax expense if recognized. The Company recognizes interest related to unrecognized tax benefits in the income tax expense line. As of January 1, 2009, the Company had a total of \$5,150 of accrued interest for unrecognized tax benefits on its balance sheet. Based on its historical experience in dealing with various taxing authorities, the Company has found that generally it is the administrative practice of these authorities to not seek penalties from the Company for the tax positions it has taken on its returns, related to its unrecognized tax benefits. Therefore, the Company does not accrue penalties for the positions in which it has an unrecognized tax benefit. However, if such penalties were to be accrued, they would be recorded as a component of income tax expense. With few exceptions, the Company is no longer subject to income tax examinations for years prior to 2005.

8. Shareholders' Equity

A summary of changes in shareholders' equity is presented below:

	Common Stock	Additional Paid-In Capital	Retained Earnings	Treasury Stock	Deferred Comp. Trust	Deferred Comp. Liability	Total
Balance, December 31,							
2008	\$206	\$722,265	\$3,630,887	\$(2,979,569)	\$(74,978)	\$ 74,978	\$1,373,789
Net income		_	17,988	—	_		17,988
Deferred compensation							
activity	—	—			30,671	(30,671)	
Stock-based compensation	—	11,768					11,768
Stock option activity		31,473		_		_	31,473
Tax benefit from stock- based compensation activity		39,953					39,953
5		39,933					59,955
Treasury shares issued upon option exercise		(38,684)	_	38,684	_	_	
Balance, March 31, 2009	\$206	\$766,775	\$3,648,875	\$(2,940,885)	\$(44,307)	\$ 44,307	\$1,474,971

Notes to Condensed Consolidated Financial Statements

(dollars in thousands except per share data)

The Company did not repurchase any shares of its common stock during the three months ended March 31, 2009. The Company settles option exercises by issuing shares of treasury stock to option holders. Shares are relieved from the treasury account based on the weighted average cost basis of treasury shares acquired. Approximately 195,000 options to purchase shares of the Company's common stock were exercised during the three months ended March 31, 2009.

9. Product Warranties

The Company establishes warranty and product liability reserves to provide for estimated future expenses as a result of construction and product defects, product recalls and litigation incidental to NVR's homebuilding business. Liability estimates are determined based on management's judgment, considering such factors as historical experience, the likely current cost of corrective action, manufacturers' and subcontractors' participation in sharing the cost of corrective action, consultations with third party experts such as engineers, and discussions with our general counsel and outside counsel retained to handle specific product liability cases. The following table reflects the changes in the Company's warranty reserve during the three months ended March 31, 2009 and 2008:

	Three Months E	Three Months Ended March 31,	
	2009	2008	
Warranty reserve, beginning of period	\$ 68,084	\$ 70,284	
Provision	3,039	9,791	
Payments	(6,817)	(7,803)	
Warranty reserve, end of period	\$ 64,306	\$ 72,272	

10. Segment Disclosures

Consistent with the principles and objectives of SFAS No. 131, *Disclosure about Segments of an Enterprise and Related Information*, the following disclosure includes four homebuilding reportable segments that aggregate geographically the Company's homebuilding operating segments, and the mortgage banking operations presented as a single reportable segment. The homebuilding reportable segments are comprised of operating divisions in the following geographic areas:

Homebuilding Mid Atlantic - Virginia, West Virginia, Maryland, and Delaware

Homebuilding North East - New Jersey and eastern Pennsylvania

Homebuilding Mid East - Kentucky, New York, Ohio, and western Pennsylvania

Homebuilding South East - North Carolina, South Carolina and Tennessee

Homebuilding profit before tax includes all revenues and income generated from the sale of homes, less the cost of homes sold, selling, general and administrative expenses, and a corporate capital allocation charge. The corporate capital allocation charge eliminates in consolidation, is based on the segment's average net assets employed, and is charged using a consistent methodology in the years presented. The corporate capital allocation charged to the operating segment allows the Chief Operating Decision Maker, as defined in SFAS No. 131, to determine whether the operating segment's results are providing the desired rate of return after covering the Company's cost of capital. The Company records charges on contract land deposits when it is determined that it is probable that recovery of the deposit is impaired. For segment reporting purposes, impairments on contract land deposits are charged to the operating segment upon the determination to terminate a finished lot purchase agreement with the developer, or to restructure a lot purchase agreement resulting in the forfeiture of the deposit. Mortgage banking profit before tax consists of revenues generated from mortgage financing, title insurance and closing services, less the costs of such services and general and administrative costs. Mortgage banking operations are not charged a capital allocation charge.

NVR. Inc.

Notes to Condensed Consolidated Financial Statements (dollars in thousands except per share data)

In addition to the corporate capital allocation and contract land deposit impairments discussed above, the other reconciling items between segment profit and consolidated profit before tax include unallocated corporate overhead (including all management incentive compensation), stock option compensation expense, consolidation adjustments and external corporate interest expense. NVR's overhead functions, such as accounting, treasury, human resources, etc., are centrally performed and the costs are not allocated to the Company's operating segments. Consolidation adjustments consist of such items necessary to convert the reportable segments' results, which are predominantly maintained on a cash basis, to a full accrual basis for external financial statement presentation purposes, and are not allocated to the Company's operating segments. Likewise, stock option compensation expense is not charged to the operating segments. External corporate interest expense is primarily comprised of interest charges on the Company's outstanding Senior Notes and working capital line borrowings, and are not charged to the operating segments because the charges are included in the corporate capital allocation discussed above.

Following are tables presenting revenues, segment profit and segment assets for each reportable segment, with reconciliations to the amounts reported for the consolidated enterprise, where applicable:

	<u>Three Month</u> 2009	<u>s Ended March 31,</u> 2008
Revenues:		
Homebuilding Mid Atlantic	\$341,756	\$526,392
Homebuilding North East	53,375	85,968
Homebuilding Mid East	92,110	150,160
Homebuilding South East	61,088	107,349
Mortgage Banking	10,270	18,062
Consolidated revenues	\$ 558,599	\$887,931
	Three Month 2009	<u>is Ended March 31,</u> 2008
Profit:		
Homebuilding Mid Atlantic	\$ 31,908	\$ 42,007
Homebuilding North East	3,226	6,687
Homebuilding Mid East	5,189	10,847
Homebuilding South East	2,029	8,117
Mortgage Banking	5,550	11,660
Segment profit	47,902	79,318
Contract land deposit impairments (1)	1,553	(637)
Stock option expense (2)	(11,768)	(6,333)
Corporate capital allocation (3)	14,696	27,967
Unallocated corporate overhead (4)	(15,069)	(23,685)
Consolidation adjustments and other (5)	(4,026)	(340)
Corporate interest expense	(2,670)	(3,115)
Reconciling items sub-total	(17,284)	(6,143)
Consolidated income before taxes	\$ 30,618	\$ 73,175

NVR, Inc. Notes to Condensed Consolidated Financial Statements (dollars in thousands except per share data)

	Marc	- /
	2009	2008
Assets:		
Homebuilding Mid Atlantic	\$ 390,725	\$ 651,238
Homebuilding North East	48,966	92,230
Homebuilding Mid East	72,719	111,070
Homebuilding South East	44,666	109,610
Mortgage Banking	110,615	106,368
Segment assets	667,691	1,070,516
Assets not owned, consolidated per Fin 46R	69,305	162,371
Cash	541,490	766,597
Marketable securities (6)	708,362	_
Deferred taxes	203,770	220,813
Intangible assets (7)	48,927	60,675
Land reserve	(153,929)	(134,301)
Consolidation adjustments and other (8)	45,534	62,905
Reconciling items sub-total	1,463,459	1,139,060
Consolidated assets	\$2,131,150	\$2,209,576

(1) This item represents contract land deposit impairment charges that have not yet been charged to reportable segments. The positive variance is due to the allocation of previously reserved contract land deposits to the reportable segments in the first quarter of 2009. No additional reserves were incurred during the 2009 first quarter.

(2) During the first quarter of 2008 the Company adjusted the estimated forfeiture rate used in the calculation of stock option expense. This resulted in the one-time reversal of approximately \$4,800 of stock option expense in the first quarter of 2008.

(3) This item represents the elimination of the corporate capital allocation charge included in the respective homebuilding reportable segments. The decreases in the corporate capital allocation charge are due to the lower segment asset balances during the respective periods due to the decreases in operating activity period over period. The corporate capital allocation charge is based on the segment's monthly average asset balance, and is as follows for the periods presented:

	Three Months I	Three Months Ended March 31,	
	2009	2008	
Homebuilding Mid Atlantic	\$ 9,575	\$ 18,754	
Homebuilding North East	1,551	2,783	
Homebuilding Mid East	2,062	3,301	
Homebuilding South East	1,508	3,129	
Total	\$ 14,696	\$ 27,967	

(4) The decrease in unallocated corporate overhead is primarily driven by a reduction in management incentive costs and reduced personnel and other overhead costs as part of our focus to size our organization to meet current activity levels.

(5) The increase in consolidation adjustments is primarily due to a decrease in interest income earned related to lower interest rates in the current period.

(6) The Company purchased marketable securities during the first quarter of 2009. See Note 5 for further discussion of the investment in marketable securities.

(7) The decrease is attributable to the fourth quarter 2008 write-off of goodwill and indefinite life intangible assets related to the Company's acquisitions of Rymarc Homes and Fox Ridge Homes.

(8) The balances include the purchase of finished building lots made during the third quarter of 2007, of which approximately \$3,000 and \$20,000 had not yet been allocated to the reportable segments as of March 31, 2009 and 2008, respectively.

NVR, Inc. Notes to Condensed Consolidated Financial Statements

(dollars in thousands except per share data)

11. Fair Value of Derivative Instruments

In the normal course of business, NVR's mortgage banking segment enters into contractual commitments to extend credit to buyers of single-family homes with fixed expiration dates. The commitments become effective when the borrowers "lock-in" a specified interest rate within time frames established by NVR. All mortgagors are evaluated for credit worthiness prior to the extension of the commitment. Market risk arises if interest rates move adversely between the time of the "lock-in" of rates by the borrower and the sale date of the loan to a broker/dealer. To mitigate the effect of the interest rate risk inherent in providing rate lock commitments to borrowers, the Company enters into optional or mandatory delivery forward sale contracts to sell whole loans and mortgage-backed securities to broker/dealers. The forward sale contracts lock in an interest rate and price for the sale of loans similar to the specific rate lock commitments. NVR does not engage in speculative or trading derivative activities. Both the rate lock commitments to borrowers and the forward sale contracts to broker/dealers are undesignated derivatives pursuant to the requirements of SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, and, accordingly, are marked to fair value through earnings. At March 31, 2009, there were contractual commitments to extend credit to borrowers aggregating approximately \$105,000 and open forward delivery contracts aggregating approximately \$177,000.

Fair value is determined pursuant to SFAS No. 157, *Fair Value Measurements*, and Staff Accounting Bulletin 109, *Written Loan Commitments Recorded at Fair Value Through Earnings*, both of which the Company adopted on a prospective basis as of January 1, 2008. SFAS No. 157 assigns a fair value hierarchy to the inputs used to measure fair value under the rule. Level 1 inputs are quoted prices in active markets for identical assets and liabilities. Level 2 inputs are inputs other than quoted market prices that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable inputs. The fair value of the Company's rate lock commitments to borrowers and the related input levels includes, as applicable:

- i) the assumed gain/loss of the expected resultant loan sale (level 2);
- ii) the effects of interest rate movements between the date of the rate lock and the balance sheet date (level 2); and
- iii) the value of the servicing rights associated with the loan (level 2).

The assumed gain/loss considers the amount that the Company has discounted the price to the borrower from par for competitive reasons and the excess servicing to be received or buydown fees to be paid upon securitization of the loan. The excess servicing and buydown fees are calculated pursuant to contractual terms with investors. To calculate the effects of interest rate movements, the Company utilizes applicable published mortgage-backed security prices, and multiplies the price movement between the rate lock date and the balance sheet date by the notional loan commitment amount. The Company sells all of its loans on a servicing released basis, and receives a servicing released premium upon sale. Thus, the value of the servicing rights, which averaged 161 basis points of the loan amount as of March 31, 2009, is included in the fair value measurement and is based upon contractual terms with investors and varies depending on the loan type. The Company assumes an approximate 17% fallout rate when measuring the fair value of rate lock commitments. Fallout is defined as locked loan commitments for which the Company does not close a mortgage loan and is based on historical experience.

NVR. Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands except per share data)

The fair value of the Company's forward sales contracts to broker/dealers solely considers the market price movement of the same type of security between the trade date and the balance sheet date (level 2). The market price changes are multiplied by the notional amount of the forward sales contracts to measure the fair value.

Mortgage loans held for sale are recorded at fair value in accordance with SFAS No. 133 when closed, and thereafter are carried at the lower of cost or fair value until sale.

The undesignated derivative instruments are included in the accompanying condensed consolidated balance sheet as follows:

Derivative Assets:	Balance Sheet Location	Fair Value <u>March 31, 2009</u>
Rate Lock Commitments	NVRM - Other assets	\$ 1,426
Derivative Liabilities:		
Forward Sales Contracts	NVRM - Accounts payable and other liabilities	\$ 1,102

The unrealized gain or loss from the change in the fair value measurements is included in earnings as a component of mortgage banking fees in the accompanying condensed consolidated statements of income as follows:

	Notional or Principal Amount	Assumed Gain (Loss) From Loan Sale	Interest Rate Movement Effect	Servicing Rights Value	Security Price Change	Total Fair Value Adjustment Gain/(Loss)
Rate lock commitments	\$105,355	\$ (407)	\$ 427	\$ 1,406	\$ _	\$ 1,426
Forward sales contracts	\$177,053	—	—	—	(1,102)	(1,102)
Mortgages held for sale	\$ 98,066	(575)	931	1,580	_	1,936
Total Fair Value Measurement, March 31, 2009		(982)	1,358	2,986	(1,102)	2,260
Less: Fair Value Measurement, December 31, 2008		(1,197)	2,021	1,825	(1,743)	906
Total Fair Value Adjustment for the period ended March 31, 2009		<u>\$215</u>	<u>\$ (663)</u>	<u>\$ 1,161</u>	<u>\$ 641</u>	<u>\$ 1,354</u>

The fair value measurement will be impacted in the future by the change in the value of the servicing rights and the volume and product mix of the Company's locked loan commitments.

12. Debt

On August 5, 2008, NVRM entered into a Master Repurchase Agreement with U.S. Bank National Association, as Agent and representative of itself as a Buyer, and the other Buyers (the "Repurchase Agreement"). The Repurchase Agreement replaced NVRM's warehouse credit facility which was set to expire on August 21, 2008. The purpose of the Repurchase Agreement is to finance the origination of mortgage loans by NVRM and is accounted for as a secured borrowing under SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities. The Repurchase Agreement provides for loan purchases up to \$110,000, subject to certain sublimits. In addition, the Repurchase Agreement provides for an accordion feature under which NVRM may request that the aggregate commitments under the Repurchase Agreement be increased to an amount up to \$150,000. The Repurchase Agreement expires on August 4, 2009.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands except per share data)

At March 31, 2009, there was \$75,381 outstanding under the Repurchase Agreement, which is included in liabilities in the accompanying condensed consolidated balance sheets. Amounts outstanding under the Repurchase Agreement are collateralized by the Company's mortgage loans held for sale, which are included in assets in the March 31, 2009 balance sheet in the accompanying condensed consolidated financial statements. The aggregate outstanding purchase price limitation reduced the amount available to NVRM to approximately \$95,000 at March 31, 2009. There are several restrictions on purchased loans, including that they cannot be sold to others, they cannot be pledged to anyone other than the agent, and they cannot support any other borrowing or repurchase agreement.

On April 3, 2009 NVR repurchased \$27,950 of the 5% Senior Notes due June 15, 2010 (the "Notes") on the open market at par, reducing the Notes balance to \$135,370.

13. Commitments and Contingencies

On July 18, 2007, former and current employees filed lawsuits against the Company in the Court of Common Pleas in Allegheny County, Pennsylvania and Hamilton County, Ohio, in Superior Court in Durham County, North Carolina, and in the Circuit Court in Montgomery County, Maryland, and on July 19, 2007 in the Superior Court in New Jersey, alleging that the Company incorrectly classified its sales and marketing representatives as being exempt from overtime wages. These lawsuits are similar in nature to another lawsuit filed on October 29, 2004 by another former employee in the United States District Court for the Western District of New York. The complaints seek injunctive relief, an award of unpaid wages, including fringe benefits, liquidated damages equal to the overtime wages allegedly due and not paid, attorney and other fees and interest, and where available, multiple damages. The suits were filed as purported class actions. However, none of the groups of employees that the lawsuits purport to represent have been certified as a class. The lawsuits filed in Ohio, Pennsylvania, Maryland and New Jersey have been stayed pending further developments in the New York action.

The Company believes that its compensation practices in regard to sales and marketing representatives are entirely lawful and in compliance with two letter rulings from the United States Department of Labor ("DOL") issued in January 2007. The two courts to most recently consider similar claims against other homebuilders have acknowledged the DOL's position that sales and marketing representatives were properly classified as exempt from overtime wages and the only court to have directly addressed the exempt status of such employees concluded that the DOL's position was valid. Accordingly, the Company has vigorously defended and intends to continue to vigorously defend these lawsuits. Because the Company is unable to determine the likelihood of an unfavorable outcome of this case, or the amount of damages, if any, the Company has not recorded any associated liabilities in the accompanying condensed consolidated balance sheets.

NVR and its subsidiaries are also involved in various other litigation arising in the ordinary course of business. In the opinion of management, and based on advice of legal counsel, this litigation is not expected to have a material adverse effect on the financial position or results of operations of NVR.

NVR, Inc. Notes to Condensed Consolidated Financial Statements

(dollars in thousands except per share data)

14. Recent Accounting Pronouncements

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements — an amendment of ARB No. 51" ("SFAS No. 160"). SFAS No. 160 establishes new accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. Specifically, this statement requires the recognition of a noncontrolling interest as equity in the consolidated financial statements and separate from the parent's equity. The amount of net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the income statement, but deducted to arrive at income available to common shareholders. SFAS No. 160 clarifies that changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation are equity transactions if the parent retains its controlling financial interest. In addition, this statement requires that a parent recognize a gain or loss in net income when a subsidiary is deconsolidated. Such gain or loss will be measured using the fair value of the noncontrolling equity investment on the deconsolidation date. SFAS No. 160 also includes expanded disclosure requirements regarding the interests of the parent and its non controlling interests. SFAS No. 160 was effective for the Company beginning January 1, 2009. The adoption of SFAS No. 160 did not have a material impact on the Company's financial statements.

In February 2008, the FASB issued FASB Staff Position No. FAS 157-2 ("FSP No. 157-2"), "Effective Date of FASB Statement No. 157" which delays the effective date of SFAS No. 157 for non-financial assets and non-financial liabilities to fiscal years beginning after November 15, 2008. FSP No. 157-2 became effective for the Company beginning January 1, 2009. The adoption of FSP No. 157-2 did not have a material impact on the Company's financial statements.

In March 2008, the FASB issued SFAS No. 161, "Disclosures About Derivative Instruments and Hedging Activities — an amendment of FASB Statement No. 133". SFAS No. 161 enhances the disclosure requirements of SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities", regarding an entity's derivative instruments and hedging activities. SFAS No. 161 was effective for the Company beginning January 1, 2009. The Company conformed its disclosures to the requirements of SFAS No. 161.



<u>Item 2.</u> Management's Discussion and Analysis of Financial Condition and Results of Operations (dollars in thousands)

Forward-Looking Statements

Some of the statements in this Form 10-Q, as well as statements made by us in periodic press releases or other public communications, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934. Certain, but not necessarily all, of such forward-looking statements can be identified by the use of forward-looking terminology, such as "believes," "expects," "may," "will," "should," or "anticipates" or the negative thereof or other comparable terminology. All statements other than of historical facts are forward looking statements. Forward looking statements contained in this document include those regarding market trends, NVR's financial position, business strategy, the outcome of pending litigation, projected plans and objectives of management for future operations. Such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the actual results or performance of NVR to be materially different from future results, performance or achievements expressed or implied by the forward-looking statements. Such risk factors include, but are not limited to the following: general economic and business conditions (on both a national and regional level); interest rate changes; access to suitable financing by NVR and NVR's customers; competition; the availability and cost of land and other raw materials used by NVR in its homebuilding operations; shortages of labor; weather related slow-downs; building moratoriums; governmental regulation; fluctuation and volatility of stock and other financial markets; mortgage financing availability; and other factors over which NVR has little or no control. NVR undertakes no obligation to update such forward-looking statements. For additional information regarding risk factors, see Part II, Item 1(a) of this Report.

Unless the context otherwise requires, references to "NVR", "we", "us" or "our" include NVR and its subsidiaries.

Results of Operations for the Three Months Ended March 31, 2009 and 2008

Overview

Our Business

Our primary business is the construction and sale of single-family detached homes, townhomes and condominium buildings. To more fully serve our homebuilding customers, we also operate a mortgage banking and title services business. Our homebuilding reportable segments consist of the following markets:

Mid Atlantic:	Maryland, Virginia, West Virginia and Delaware
North East:	New Jersey and eastern Pennsylvania
Mid East:	Kentucky, New York, Ohio and western Pennsylvania
South East:	North Carolina, South Carolina, and Tennessee

We believe that we operate our business with a conservative operating strategy. We do not engage in land development and primarily construct homes on a pre-sold basis. This strategy allows us to maximize inventory turnover, which we believe enables us to minimize market risk and to operate with less capital, thereby enhancing rates of return on equity and total capital. In addition, we focus on obtaining and maintaining a leading market position in each market we serve. This strategy allows us to gain valuable efficiencies and competitive advantages in our markets which management believes contributes to minimizing the adverse effects of regional economic cycles and provides growth opportunities within these markets.

Because we are not active in the land development business, our continued success is contingent upon, among other things, our ability to control an adequate supply of finished lots at current market prices on which to build, and on our developers' ability to timely deliver finished lots to meet the sales demands of our customers. We acquire finished lots from various development entities under fixed price lot purchase agreements ("purchase agreements"). These purchase agreements require deposits in the form of cash or letters of credit that may be forfeited if we fail to perform under the purchase agreement. However, we believe this lot acquisition strategy reduces the financial requirements and risks associated with direct land ownership and development. As of March 31, 2009, we controlled approximately 44,000 lots with deposits in cash and letters of credit totaling approximately \$171,000 and \$5,000, respectively. Included in the number of controlled lots are approximately 19,000 lots for which we have recorded a contract land deposit impairment reserve of \$144,100 as of March 31, 2009. See note 3 to the condensed consolidated financial statements included herein for additional information regarding contract land deposits.

Overview of the Current Business Environment

The current home sales environment remains challenging, as it still is characterized by high levels of existing and new homes available for sale, which levels are driven by slowed demand and high foreclosure rates. Additionally, homebuyer confidence continues to be negatively impacted by the continuing economic recession and concerns regarding job stability as well as concerns regarding the stability of home values. The current home sales environment also continues to be adversely impacted by a restrictive mortgage lending environment that has made it more difficult for our customers to obtain mortgage financing, as well as making it difficult for them to sell their current homes. Affordability remains an issue despite falling home prices because of required higher downpayments to secure financing. The challenging market conditions continue to negatively impact new orders and selling prices in each of our market segments, and in response, we continue to offer incentives to homebuyers and to reduce prices in many of our markets. Overall, new orders, net of cancellations ("new orders"), decreased 11% in the quarter ended March 31, 2009 as compared to the same period in 2008, despite an improvement in the cancellation rate to 15% in the first quarter of 2009 as compared to 22% in the same period of 2008 and 30% in the fourth quarter of 2009. In addition, average selling prices were down 12% in the first quarter of 2009 as compared to the first quarter of 2008. In addition, average selling prices were down 12% in the first quarter of 2009 as compared to the first quarter of 2009, we noted an increase in the percentage of first-time homebuyers, driven we believe in part by the federal tax credit for first-time homebuyers. New orders in future periods may be negatively impacted as we reach the November 30, 2009 settlement deadline to qualify for the federal tax credit.

Reflecting the challenging market conditions discussed above, for the quarter ended March 31, 2009, consolidated revenues totaled approximately \$558,599, a 37% decrease from the first quarter of 2008. Additionally, net income and diluted earnings per share in the current quarter each decreased approximately 59% compared to the first quarter of 2008. Gross profit margins within our homebuilding business declined to 15.6% in the first quarter of 2008. Gross profit margins continue to be negatively impacted primarily by the previously mentioned lower selling prices period over period.

Based on continuing market uncertainties in both the homebuilding and mortgage markets, we expect to experience continued pricing pressures and in turn, continued pressure on gross profit margins in future periods. To offset declining selling prices and customer affordability issues, we continue to work aggressively with our vendors to reduce material and labor costs incurred in the construction process, alter product offerings when appropriate and focus on reducing lot costs. We continue to work with our developers in certain of our communities to reduce lot prices to current market values and/or to defer scheduled lot purchases to coincide with a slower sales pace. In communities where we are unsuccessful in negotiating necessary adjustments to the contracts to meet current market conditions, we may exit the community and forfeit our deposit. During the quarter ended March 31, 2009, we did not incur any contract land deposit impairment charges. In the quarter ended March 31, 2008, we incurred contract land deposit impairment charges of approximately \$6,600, or 76 basis points of revenues. In addition to these cost reduction measures, we also continue to assess and adjust our staffing levels and organizational structure as market conditions warrant. Finally, so as to position ourselves best to be able to take advantage of opportunities that may arise, we continue to strengthen our balance sheet and liquidity. As of March 31, 2009, our cash and cash equivalent and marketable securities balances totaled approximately \$1,250,000.

Homebuilding Operations

The following table summarizes the results of operations and other data for the consolidated homebuilding operations:

		Three Months Ended March 31,		
	2009	2008		
Revenues	\$548,329	\$869,869		
Cost of sales	\$462,630	\$726,931		
Gross profit margin percentage	15.6%	16.4%		
Selling, general and administrative	\$ 59,694	\$ 84,166		
Settlements (units)	1,773	2,465		
Average settlement price	\$ 308.8	\$ 352.6		
New orders (units)	2,426	2,731		
Average new order price	\$ 281.9	\$ 320.0		
Backlog (units)	3,817	5,411		
Average backlog price	\$ 298.5	\$ 354.0		

Consolidated Homebuilding — Three Months Ended March 31, 2009 and 2008

Homebuilding revenues decreased 37% for the first quarter of 2009 from the same period in 2008 as a result of a 28% decrease in the number of units settled and a 12% decrease in the average settlement price quarter over quarter. The decrease in the number of units settled is primarily attributable to our beginning backlog units being approximately 39% lower at the start of the first quarter of 2009 as compared to the beginning of 2008, offset partially by a higher backlog turnover rate quarter over quarter. Average settlement prices were impacted primarily by a 15% lower average price of homes in our beginning backlog balance entering the first quarter of 2009 compared to the same period in 2008.

Gross profit margins in the first quarter of 2009 declined as compared to the first quarter of 2008 despite lower contract land deposit impairment charges period over period. We incurred no impairment charges in the first quarter of 2009 compared to approximately \$6,600, or 76 basis points, in the first quarter of 2008. The decline in gross profit margins is primarily attributable to continued pricing pressures resulting from the previously mentioned challenging market conditions. We expect continued gross profit margin pressure over at least the next several quarters.

The number of new orders and the average selling price for new orders for the first quarter of 2009 decreased by 11% and 12%, respectively, as compared to the first quarter of 2008. New orders were negatively impacted by the previously mentioned challenging market conditions that exist in all of our markets, as well as a reduction in our average number of active communities in the first quarter of 2009 to 357 from 442 in the same period of 2008. The decrease in the average number of active communities is a result of the termination of certain purchase agreements and a reduced pace of entering into new purchase agreements. New orders declined quarter over quarter despite improved cancellation rates in the first quarter of 2009, which decreased to 15% from 22% in the same period of 2008 and from 30% in the fourth quarter of 2008. New order selling prices were impacted by the previously mentioned challenging market conditions which continued to put downward pressure on selling prices, in addition to a product mix shift attributable in part to an increase in the percentage of first-time homebuyers whose purchases generally are at lower price points compared to move-up homebuyers.



Selling, general and administrative ("SG&A") expenses for the first quarter of 2009 decreased by approximately \$24,500, but as a percentage of revenue increased to 10.9% from 9.7% in the first quarter of 2008. The decrease in SG&A expenses is primarily attributable to an approximate \$15,100 decrease in personnel costs as a result of the decrease in headcount period over period. In addition, selling and marketing costs were lower by approximately \$10,400 due primarily to the previously mentioned 19% reduction in the average number of active communities in the first quarter of 2009 compared to the first quarter of 2008. These favorable variances were partially offset by an increase in stock based compensation expense of approximately \$4,900 due primarily to a change in our estimated stock option forfeiture rate in the quarter ended March 31, 2008, which resulted in the reversal of approximately \$4,500 in stock based compensation in the prior year period.

Backlog units and dollars were 3,817 and \$1,139,210, respectively, at March 31, 2009 compared to 5,411 and \$1,915,519, respectively, at March 31, 2008. The decrease in backlog units is primarily attributable to our beginning backlog units being approximately 39% lower entering 2009 as compared to the beginning of 2008, offset partially by the net new order and settlement activity, as discussed above, for the first quarter of 2009 as compared to the same period in 2008. Backlog dollars were negatively impacted by the decrease in backlog units coupled with a 16% decrease in the average price of homes in ending backlog. The decrease in the average price of homes in backlog is attributable to a 10% decrease in the average selling price for new orders over the six month period ended March 31, 2009 as compared to the same period in 2008.

Backlog, which represents homes sold but not yet settled with the customer, may be impacted by customer cancellations for various reasons that are beyond our control, such as failure to obtain mortgage financing, inability to sell an existing home, job loss, or a variety of other reasons. As noted above in the Overview section, the current conditions in the homebuilding market and the general economy have resulted in an increase in our cancellation rate. In any period, a portion of the cancellations that we experience are related to new sales that occurred during the same period, and a portion are related to sales that occurred in prior periods and therefore appeared in the opening backlog for the current period. Expressed as the total of all cancellations during the period as a percentage of gross sales during the period, our cancellation rate was approximately 15% and 22% in the first quarter of 2009 and 2008, respectively, and 30% in the fourth quarter of 2008. During 2008, approximately 10% of a reporting quarter's opening backlog cancelled during the fiscal quarter. We can provide no assurance that our historical cancellation rates are indicative of the actual cancellation rate that may occur in 2009, and our cancellation rate could continue to increase. See "Risk Factors" in Item 1A.

Reportable Segments

Homebuilding profit before tax includes all revenues and income generated from the sale of homes, less the cost of homes sold, selling, general and administrative expenses, and a corporate capital allocation charge determined at the corporate headquarters. The corporate capital allocation charge eliminates in consolidation, is based on the segment's average net assets employed, and is charged using a consistent methodology in the periods presented. The corporate capital allocation charge does not be expensed to the operating segment allows the Chief Operating Decision Maker, as defined in Statement of Financial Accounting Standards No. 131, "Disclosure about Segments of an Enterprise and Related Information," to determine whether the operating segment's results are providing the desired rate of return after covering our cost of capital. We record charges on contract land deposits when we determine that it is probable that recovery of the deposit is impaired. For segment reporting purposes, impairments on contract land deposits are charged to the operating segment with the developer or to restructure a lot purchase agreement resulting in the forfeiture of the deposit. The following table summarizes certain homebuilding operating activity by segment for the three months ended March 31, 2009 and 2008:

		Three Months Ended March 31,	
	2009	2008	
Aid Atlantic:	¢041.756	¢526,202	
Revenues	\$341,756 928	\$526,392	
ettlements (units)		1,241	
Average settlement price		\$ 424.0	
New orders (units)	1,203	1,292	
Average new order price	\$ 336.6	\$ 383.2	
Backlog (units)	2,051	2,777	
Average backlog price	\$ 352.3	\$ 427.9	
Gross profit margin	\$ 60,946	\$ 90,131	
Gross profit margin percentage	17.8%	17.1%	
Segment profit	\$ 31,908	\$ 42,007	
New order cancellation rate	15.5%	25.0%	
Contract land deposit impairments	\$ 1,065	\$ 6,031	
Average active communities	172	216	
North East:	1	* • = • • •	
Revenues	\$ 53,375	\$ 85,968	
Settlements (units)	184	245	
Average settlement price	\$ 290.1	\$ 350.9	
New orders (units)	235	280	
Average new order price	\$ 285.3	\$ 307.5	
Backlog (units)	354	540	
Average backlog price	\$ 286.6	\$ 317.0	
Gross profit margin	\$ 8,439	\$ 15,231	
Gross profit margin percentage	15.8%	17.79	
Segment profit	\$ 3,226	\$ 6,687	
New order cancellation rate	13.9%	16.9%	
Contract land deposit impairments Average active communities	\$ 9 36	\$ 170 42	
-			
Mid East: Revenues	\$ 92,110	\$150,160	
Settlements (units)	413 \$ 221.1	617 ¢ 242.7	
Average settlement price	\$ 221.1	\$ 242.7	
New orders (units)	701	717	
Average new order price	\$ 210.4	\$ 240.1	
Backlog (units)	1,019	1,213	
Average backlog price	\$ 215.7	\$ 243.6	
Gross profit margin	\$ 15,278	\$ 25,767	
Gross profit margin percentage	16.6%	17.2%	
Segment profit	\$ 5,189	\$ 10,847	
New order cancellation rate	14.9%	15.4%	
Contract land deposit impairments	\$ 213	\$ (51)	
Average active communities	101	117	
South East:			
Revenues	\$ 61,088	\$107,349	
Settlements (units)	248	362	
Average settlement price	\$ 246.3	\$ 296.5	
New orders (units)	287	442	
Average new order price	\$ 223.9	\$ 273.1	
Backlog (units)	393	881	
Average backlog price	\$ 242.8	\$ 295.8	
Gross profit margin	\$ 9,464	\$ 21,059	
Gross profit margin percentage	15.5%	19.6%	
	\$ 2,029	\$ 8,117	
legment profit			
	14.1%	25.0%	
Segment profit New order cancellation rate Contract land deposit impairments		25.0% \$ (195)	

Mid Atlantic

Three Months Ended March 31, 2009 and 2008

The Mid Atlantic segment had an approximate \$10,100 reduction in segment profit from the first quarter of 2008. Revenues decreased approximately \$184,600, or 35%, for the three months ended March 31, 2009 from the prior year quarter due primarily to a 25% decrease in the number of units settled and a 13% decrease in the average settlement price. The decrease in units settled is attributable to a 35% lower backlog unit balance entering the first quarter of 2009 compared to the same period in 2008, offset partially by a higher backlog turnover rate period over period. The Mid Atlantic segment's gross profit margin percentage increased slightly to 17.8% in 2009 from 17.1% in 2008. Gross profit margins were positively impacted by lower land impairment charges of \$1,065, or 31 basis points in the first quarter of 2009 compared to \$6,031, or 115 basis points in the same period of 2008. This favorable variance was offset partially by increased pressure on selling prices resulting in a 13% decrease in average settlement price period.

Segment new orders and average selling prices decreased by 7% and 12%, respectively, during the first quarter of 2009 from the same period in 2008. New orders and the average selling price for new orders have been negatively impacted by market conditions which remain challenging, as discussed in the *Overview* above. In addition, new orders were negatively impacted by the 21% decrease in the average number of active communities period over period. New orders declined despite a decrease in the cancellation rate for the Mid Atlantic segment to 16% in the first quarter of 2009 from 25% in the first quarter of 2008.

North East

Three Months Ended March 31, 2009 and 2008

The North East segment had an approximate \$3,500 reduction in segment profit from the first quarter of 2008. Revenues decreased approximately \$32,600, or 38%, for the three months ended March 31, 2009 from the prior year quarter primarily due to a 25% decrease in the number of units settled and a 17% decrease in the average settlement price. The decrease in units settled is attributable to a 40% lower backlog unit balance entering the first quarter of 2009 compared to the same period in 2008, offset partially by a higher backlog turnover rate period over period. The North East segment's gross profit margin percentage decreased to 15.8% in 2009 from 17.7% in 2008. Gross profit margins were negatively impacted by the increased pressure on selling prices resulting in the previously mentioned decrease in average settlement price quarter over quarter.

Segment new orders and the average selling price decreased approximately 16% and 7%, respectively, during the first quarter of 2009 from the same period in 2008. New orders and the average selling price for new orders were negatively impacted by the previously mentioned challenging market conditions resulting in continued pricing pressures in each market within this segment. In addition, new orders were negatively impacted by a 14% reduction in the average number of active communities period over period. New orders declined despite a decrease in cancellation rates for the North East segment to 14% in the first quarter of 2009 from 17% in the first quarter of 2008.

Mid East

Three Months Ended March 31, 2009 and 2008

The Mid East segment had an approximate \$5,700 decrease in segment profit from the first quarter of 2008. Revenues decreased approximately \$58,100, or 39%, due to a 33% decrease in the number of units settled and a 9% decrease in the average settlement price. The decrease in settlements was primarily driven by a 34% lower backlog unit balance entering the first quarter of 2009 compared to the same period in 2008. The decrease in the average settlement price is primarily attributable to a 9% lower average price of units in backlog entering the first quarter of 2009 compared to the same period in 2008. Gross profit margins decreased to 16.6% in the first quarter of 2009 from 17.2% in the same period of 2008 primarily as a result of the 9% decrease in the average settlement price quarter over quarter.

Segment new orders and the average selling price during the first quarter of 2009 decreased 2% and 12%, respectively, from the same period in 2008. The decrease in the average selling price was attributable to challenging market conditions within the Mid East segment quarter over quarter. The decrease in new orders is attributable to the 14% decrease in the average number of active communities in the first quarter of 2009 as compared to the same period in 2008, offset partially by higher sales absorption in the current period.

South East

Three Months Ended March 31, 2009 and 2008

The South East segment had an approximate \$6,100 decrease in segment profit from the first quarter of 2008. Revenues decreased approximately \$46,300, or 43%, due to a 31% decrease in the number of homes settled and a 17% decrease in the average settlement price. The decrease in units settled is attributable to a 56% lower backlog unit balance entering the first quarter of 2009 compared to the same period in 2008, partially offset by a higher backlog turnover rate quarter over quarter. The decrease in the average settlement price is primarily attributable to a 16% lower average price of units in backlog entering the first quarter of 2009. Gross profit margins decreased to 15.5% in the first quarter of 2009 from 19.6% in the same period in 2008, primarily as a result of the 17% decrease in average settlement price period over period due to challenging market conditions.

Segment new orders and the average selling price decreased approximately 35% and 18%, respectively, during the first quarter of 2009 from the same period in 2008. The decrease in new orders is primarily attributable to a 28% decrease in the average number of active communities period over period and the continuing decline of market conditions within the South East segment. New orders declined despite a decrease in cancellation rates for the South East segment to 14% in the first quarter of 2009 from 25% in the first quarter of 2008.

Homebuilding Segment Reconciliations to Consolidated Homebuilding Operations

In addition to the corporate capital allocation and contract land deposit impairments discussed above, the other reconciling items between homebuilding segment profit and homebuilding consolidated profit before tax include unallocated corporate overhead, consolidation adjustments, stock option compensation expense and external corporate interest. NVR's overhead functions, such as accounting, treasury, human resources, etc., are centrally performed and the costs are not allocated to the Company's operating segments. Consolidation adjustments consist of such items to convert the reportable segments' results, which are predominantly maintained on a cash basis, to a full accrual basis for external financial statement presentation purposes, and are not allocated to the Company's operating segments. Likewise, stock option compensation expenses are not charged to the operating segments. External corporate interest expense is primarily comprised of interest charges on the Company's outstanding Senior Notes and working capital line borrowings, and are not charged to the operating segments because the charges are included in the corporate capital allocation discussed above.

		Three Months Ended March 31,	
Homebuilding Consolidated Gross Profit:	2009	2008	
Homebuilding Mid Atlantic	\$ 60,946	\$ 90,131	
Homebuilding North East	8,439	15,231	
Homebuilding Mid East	15,278	25,767	
Homebuilding South East	9,464	21,059	
Consolidation adjustments and other	(8,428)	(9,250)	
Segment gross profit	\$ 85,699	\$142,938	

		Three Months Ended March 31,	
	2009	2008	
Homebuilding Consolidated Profit Before Tax:			
Homebuilding Mid Atlantic	\$ 31,908	\$ 42,007	
Homebuilding North East	3,226	6,687	
Homebuilding Mid East	5,189	10,847	
Homebuilding South East	2,029	8,117	
Reconciling items:			
Contract land deposit impairments (1)	1,553	(637)	
Stock option expense (2)	(11,066)	(5,916)	
Corporate capital allocation (3)	14,696	27,967	
Unallocated corporate overhead (4)	(15,069)	(23,685)	
Consolidation adjustments and other (5)	(4,026)	(340)	
Corporate interest expense	(2,670)	(3,115)	
Reconciling items sub-total	(16,582)	(5,726)	
Homebuilding consolidated profit before taxes	\$ 25,770	\$ 61,932	

(1) This item represents contract land deposit impairment charges that have not yet been charged to reportable segments. The positive variance is due to the allocation of previously reserved contract land deposits to the reportable segments in the first quarter of 2009. No additional reserves were incurred during the 2009 first quarter.

(2) During the first quarter of 2008 the Company adjusted the estimated forfeiture rate used in the calculation of stock option expense. This resulted in the one-time reversal of approximately \$4,800 of stock option expense in the first quarter of 2008.

(3) This item represents the elimination of the corporate capital allocation charge included in the respective homebuilding reportable segments. The decreases in the corporate capital allocation charge are due to the lower segment asset balances during the respective periods due to the decreases in operating activity period over period. The corporate capital allocation charge is based on the segment's monthly average asset balance, and is as follows for the periods presented:

	Three Months I	Three Months Ended March 31,	
	2009	2008	
Homebuilding Mid Atlantic	\$ 9,575	\$ 18,754	
Homebuilding North East	1,551	2,783	
Homebuilding Mid East	2,062	3,301	
Homebuilding South East	1,508	3,129	
Total	\$ 14,696	\$ 27,967	

(4) The decrease in unallocated corporate overhead is primarily driven by a reduction in management incentive costs and reduced personnel and other overhead costs as part of our focus to size our organization to meet current activity levels.

(5) The increase in consolidation adjustments is primarily due to a decrease in interest income related to lower interest rates.

Mortgage Banking Segment

Three Months Ended March 31, 2009 and 2008

We conduct our mortgage banking activity through NVR Mortgage Finance, Inc. ("NVRM"), a wholly owned subsidiary. NVRM focuses almost exclusively on serving the homebuilding segment's customer base.

	Three Mont 2009	Three Months Ended March 31, 2009 2008	
Loan closing volume:			
Total principal	\$427,294	\$ 523,538	
Loan volume mix:			
Adjustable rate mortgages	1%	<u>6</u> %	
Fixed-rate mortgages	99%	6 <u>94</u> %	
Operating profit:			
Segment profit	\$ 5,550	\$ 11,660	
Stock option expense	(702)	(417)	
Mortgage income before tax	\$ 4,848	\$ 11,243	
Mortgage banking fees:			
Net gain on sale of loans	\$ 7,564	\$ 14,371	
Title services	2,607	3,444	
Servicing	99	247	
	\$ 10,270	\$ 18,062	

Loan closing volume for the three months ended March 31, 2009 decreased 18% over the same period for 2008. The 2009 decrease is primarily attributable to a 14% decrease in the number of units closed and a 5% decrease in the average loan amount. The unit decrease reflects a decrease in the number of homes that we settled in the first quarter of 2009. The unit decrease was partially offset by a 7 percentage point increase in the number of loans closed by NVRM for our homebuyers who obtain a mortgage to purchase the home ("Capture Rate"), which increased to 89%, compared to 82% for the first quarter of 2008. The decrease in the average loan amount for the three months ending March 31, 2009 is primarily attributable to the previously mentioned decrease in the homebuilding segment's average selling price.

Segment profit for the three months ended March 31, 2009 decreased by approximately \$6,100 from the same period for 2008. The decrease is primarily due to a net decrease in mortgage banking fees attributable to the previously mentioned decrease in closed loan volume and an approximate \$4,700 decrease in unrealized income from the fair value measurements of our locked loan commitments, forward mortgage-backed securities sales, and closed loans held for sale, which is included in mortgage banking fees (see details below). The decrease in mortgage banking fees was partially offset by an increase in secondary marketing fees from the same period for 2008. Segment profit was favorably impacted for the three months ended March 31, 2009 by a decrease in general and administrative expenses as the result of a 31% reduction in salary and other personnel costs due to a 33% reduction in staffing from the same period for 2008.



The \$4,700 decrease in unrealized income from the fair value measurement calculation compared to the same period in 2008 was primarily due to the January 1, 2008 adoption of Staff Accounting Bulletin 109, *Written Loan commitments recorded at Fair Value through Earnings* (SAB No. 109) and FASB Statement of Financial Accounting Standards ("SFAS") No. 157, *Fair Value Measurement*, which resulted in an approximate one-time net increase of \$6,100 in unrealized income for the period ended March 31, 2008. As a result of the January 1, 2008 adoption of SAB No. 109 and SFAS No. 157, the fair value measurement for locked loan commitments and closed loans held for sale includes the assumed gain/loss on the expected resultant loan sale and the value of the servicing rights associated with the loan, as well as the effects of interest rate movements between the date of the rate lock and either the loan closing date or the balance sheet date. The resulting unrealized income of \$6,100 for the period ended March 31, 2008 was primarily the result of the inclusion of the value of the servicing rights in the fair value calculation as required by SAB No. 109 and was further increased due to an increase in the principal volume of our locked loan pipeline as a result of a 180 day extended lock program offered to homebuyers that was instituted during the quarter ended March 31, 2008 and was discontinued during the quarter ended September 30, 2008. The approximate \$1,400 in unrealized income from the fair value measurement for the period ended March 31, 2009 is primarily the result of an increase in the principal volume and servicing released premium values of the locked loan commitments and closed loans held for sale as of March 31, 2009 compared to the fair value measurement for the period ended December 31, 2008. The fair value calculations are classified as Level 2 observable inputs as defined in SFAS No. 157 (refer to Note 11, Fair Value of Derivative Instruments, in the Notes to Condensed Consolidated Financial Statements for a

NVRM is dependent on our homebuilding segment's customers for business. As new orders and selling prices of the homebuilding segment decline, NVRM's operations will also continue to be adversely impacted. NVRM is reducing the fees charged to its borrowers and offering more aggressive mortgage pricing in an effort to assist our selling efforts and is likely to continue doing so in the foreseeable future, which will adversely impact the mortgage segment's future results. In addition, the mortgage company's operating results may be adversely affected in future periods due to the continued tightening and volatility of the credit markets.

In November 2008, the United States Department of Housing and Urban Development ("HUD") published a final rule amending its Real Estate Settlement and Protection Act ("RESPA") regulations. The rule, among other things, revised the definition of "required use," the result of which is the prohibition of homebuilding companies with affiliated mortgage companies from offering discounts to their customers if those customers use the affiliated mortgage company. The provision of the rule was originally scheduled to be effective January 16, 2009. However in January 2009, HUD issued a final rule delaying the effective date until April 16, 2009 due to litigation surrounding the revised definition of "required use." In March 2009, HUD again delayed the effective date until July 16, 2009. If the revised definition of "required use" is adopted by HUD as currently proposed, it could have a material adverse impact on NVRM's operations, including its financial results and its capture rate.

Liquidity and Capital Resources

We fund our operations from cash flows provided by our operating activities, a short-term credit facility and the public debt and equity markets. In the first quarter of 2009, our operating activities provided cash of \$1,227. Cash was provided primarily by homebuilding operations and a reduction in our homebuilding inventories of approximately \$30,000. The presentation of operating cash flows was reduced by \$39,953, which is the amount of the excess tax benefit realized from the exercise of stock options during the quarter and credited directly to additional paid in capital.

Net cash used for investing activities was \$708,317 for the period ended March 31, 2009, which primarily resulted from the purchase of \$708,362 of marketable securities throughout the period. The marketable securities are classified as held-to-maturity securities and mature within one year. The following security types are included in the marketable securities balance at March 31, 2009:

	Ma	rch 31, 2009
Marketable Securities:		
Debt securities issued by the U.S. Treasury and other		
U.S. government corporations and agencies	\$	309,018
Corporate debt securities issued under the FDIC		
Temporary Liquidity Guarantee Program		399,344
Total Marketable Securities	\$	708,362

Net cash provided by financing activities was \$102,216 for the period ended March 31, 2009. Stock option exercise activity during the 2009 quarter provided approximately \$31,000 in exercise proceeds, and we realized an excess income tax benefit of \$39,953, which pursuant to SFAS No. 123R, must be reported as a financing cash inflow. We also increased borrowings under the mortgage repurchase facility by approximately \$31,000 based on current borrowing needs.

In addition to our homebuilding operating activities, we also utilize a short-term unsecured working capital revolving credit facility (the "Facility") to provide for working capital cash requirements. The Facility provides for borrowings up to \$600,000, subject to certain borrowing base limitations. The Facility expires in December 2010 and outstanding amounts bear interest at either (i) the prime rate or (ii) the London Interbank Offering Rate ("LIBOR") plus applicable margin as defined within the Facility. Up to \$150,000 of the Facility is currently available for issuance in the form of letters of credit, of which \$13,617 was outstanding at March 31, 2009. There were no direct borrowings outstanding under the Facility as of March 31, 2009. At March 31, 2009, there were no borrowing base limitations reducing the amount available to us for borrowings.

Our mortgage banking segment provides for its mortgage origination and other operating activities using cash generated from operations as well as a revolving mortgage repurchase facility. On August 5, 2008, NVRM entered into a Master Repurchase Agreement with U.S. Bank National Association, as Agent and representative of itself as a Buyer, and the other Buyers (the "Repurchase Agreement"). The Repurchase Agreement replaced NVRM's warehouse credit facility. The Repurchase Agreement provides for loan purchases up to \$110,000, subject to certain sublimits. In addition, the Repurchase Agreement provides for an accordion feature under which NVRM may request that the aggregate commitments under the Repurchase Agreement be increased to an amount up to \$150,000. The Repurchase Agreement is used to fund NVRM's mortgage origination activities, under which \$75,381 was outstanding at March 31, 2009. As of March 31, 2009, the borrowing base limitation reduced the amount available to us for borrowing to approximately \$95,000. The Repurchase Agreement expires on August 4, 2009. Advances under the Repurchase Agreement carry a Pricing Rate based on the Libor Rate plus the Libor Margin, or at NVRM's option, the Balance Funded Rate, as these terms are defined in the Repurchase Agreement. The average Pricing Rate on outstanding balances at March 31, 2009 was 2.1%. The Repurchase Agreement contains various affirmative and negative covenants. The negative covenants include among others, certain limitations on transactions involving acquisitions, mergers, the incurrence of debt, sale of assets and creation of liens upon any of its Mortgage Notes. Additional covenants include (i) a tangible net worth requirement, (ii) a minimum tangible net worth ratio, (iii) a minimum net income requirement, and (iv) a minimum liquidity requirement, all of which we were compliant with at March 31, 2009.

On April 3, 2009 we repurchased \$27,950 of our outstanding 5% Senior Notes due June 15, 2010 ("Notes") on the open market at par, reducing the Notes balance to \$135,370.

In addition to funding growth in our homebuilding and mortgage operations, we historically have used a substantial portion of our excess liquidity to repurchase outstanding shares of our common stock in the open market and in privately negotiated transactions. This ongoing repurchase activity is conducted pursuant to publicly announced Board authorizations, and is typically executed in accordance with the safe harbor provisions of Rule 10b-18 under the Securities Exchange Act of 1934, as amended. In addition, the Board resolutions authorizing us to repurchase shares of our common stock specifically prohibit us from purchasing shares from our officers, directors, Profit Sharing/401K Plan Trust or Employee Stock Ownership Plan Trust. We believe the repurchase program assists us in accomplishing our primary objective, increasing shareholder value. To date we have not repurchased any shares of our common stock during 2009. We expect to continue to repurchase shares of our common stock from time to time subject to market conditions and available excess liquidity. See Part II, Item 2 for further discussion.

We believe that internally generated cash and borrowings available under credit facilities will be sufficient to satisfy near and long term cash requirements for working capital in both our homebuilding and mortgage banking operations.

Critical Accounting Policies

General

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. We continually evaluate the estimates we use to prepare the consolidated financial statements, and update those estimates as necessary. In general, our estimates are based on historical experience, on information from third party professionals, and other various assumptions that are believed to be reasonable under the facts and circumstances. Actual results could differ materially from those estimates made by management.

Variable Interest Entities

Revised Financial Interpretation No. 46 ("FIN 46R"), "Consolidation of Variable Interest Entities", requires the primary beneficiary of a variable interest entity to consolidate that entity in its financial statements. The primary beneficiary of a variable interest entity is the party that absorbs a majority of the variable interest entity's expected losses, receives a majority of the entity's expected residual returns, or both, as a result of ownership, contractual, or other financial interests in the entity. Expected losses are the expected negative variability in the fair value of an entity's net assets exclusive of its variable interests, and expected residual returns are the expected positive variability in the fair value of an entity's net assets, exclusive of its variable interests.

Forward contracts, such as the fixed price purchase agreements utilized by us to acquire finished lot inventory, are deemed to be variable interests under FIN 46R. Therefore, the development entities with which we enter fixed price purchase agreements are examined under FIN 46R for possible consolidation by us, including certain joint venture limited liability corporations ("LLCs") utilized by us to acquire finished lots on a limited basis. We have developed a methodology to determine whether we, or, conversely, the owner(s) of the applicable development entity, are the primary beneficiary of a development entity. The methodology used to evaluate our primary beneficiary status requires substantial management judgment and estimates. These judgments and estimates involve assigning probabilities to various estimated cash flow possibilities relative to the development entity's expected profits and losses and the cash flows associated with changes in the fair value of finished lots under contract. Although we believe that our accounting policy is designed to properly assess our primary beneficiary status relative to our involvement with the development entities from which we acquire finished lots, changes to the probabilities and the cash flow possibilities used in our evaluation could produce widely different conclusions regarding whether we are or are not a development entity's primary beneficiary, possibly resulting in additional, or fewer, development entities being consolidated on our financial statements. See Note 2 to the accompanying condensed consolidated financial statements for further information.

Homebuilding Inventory

The carrying value of inventory is stated at the lower of cost or market value. Cost of lots and completed and uncompleted housing units represent the accumulated actual cost of the units. Field construction supervisors' salaries and related direct overhead expenses are included in inventory costs. Interest costs are not capitalized into inventory. Upon settlement, the cost of the unit is expensed on a specific identification basis. Cost of manufacturing materials is determined on a first-in, first-out basis.

Sold inventory is evaluated for impairment based on the contractual selling price compared to the total estimated cost to construct. Unsold inventory is evaluated for impairment by analyzing recent comparable sales prices within the applicable community compared to the costs incurred to date plus the expected costs to complete. Any calculated impairments are recorded immediately.

Contract Land Deposits

We purchase finished lots under fixed price purchase agreements that require deposits that may be forfeited if we fail to perform under the contract. The deposits are in the form of cash or letters of credit in varying amounts and represent a percentage of the aggregate purchase price of the finished lots.

We maintain an allowance for losses on contract land deposits that reflects our judgment of the present loss exposure in the existing contract land deposit portfolio at the end of the reporting period. To analyze contract land deposit impairments, we utilize a SFAS No. 5, *Accounting for Contingencies*, loss contingency analysis that is conducted each quarter. In addition to considering market and economic conditions, we assess contract land deposit impairments on a community-by-community basis pursuant to the purchase contract terms, analyzing, as applicable, current sales absorption levels, recent sales' gross profit, the dollar differential between the contractual purchase price and the current market price for lots, a developer's financial stability, a developer's financial ability or willingness to reduce lot prices to current market prices, and the contract's default status by either us or the developer along with an analysis of the expected outcome of any such default.

Our analysis is focused on whether we can sell houses profitably in a particular community in the current market with which we are faced. Because we don't own the finished lots on which we had placed a contract land deposit, if the above analysis leads to a determination that we can't sell homes profitably at the current contractual lot price, we then determine whether we will elect to default under the contract, forfeit our deposit and terminate the contract, or whether we will attempt to restructure the lot purchase contract, which may require us to forfeit the deposit to obtain contract concessions from a developer. We also assess whether an impairment is present due to collectibility issues resulting from a developer's non-performance because of financial or other conditions.

Although we consider the allowance for losses on contract land deposits reflected on the March 31, 2009 balance sheet to be adequate (see Note 3 to the accompanying condensed consolidated financial statements), there can be no assurance that this allowance will prove to be adequate over time to cover losses due to unanticipated adverse changes in the economy or other events adversely affecting specific markets or the homebuilding industry.

Intangible Assets

Reorganization value in excess of identifiable assets ("excess reorganization value") is an indefinite life intangible asset that was created upon our emergence from bankruptcy on September 30, 1993. Based on the allocation of our reorganization value in conformity with the procedures specified by Statement of Position 90-7, "Financial Reporting by Entities in Reorganization Under the Bankruptcy Code", issued by the American Institute of Certified Public Accountants, the portion of the our reorganization value which was not attributed to specific tangible or intangible assets has been reported as excess reorganization value, which is treated similarly to goodwill. Excess reorganization value is not subject to amortization pursuant to SFAS No. 142, "Goodwill and Other Intangible Assets". Rather, excess reorganization value is subject to an impairment assessment on an annual basis or more frequently if changes in events or circumstances indicate that impairment may have occurred. Because excess reorganization value was based on the reorganization value of our entire enterprise upon bankruptcy emergence, the impairment assessment is conducted on an enterprise basis based on the comparison of our total equity compared to the market value of our outstanding publicly-traded common stock. We do not believe that excess reorganization value is impaired at this time. However, changes in strategy or continued adverse changes in market conditions could impact this judgment and require an impairment loss to be recognized if our book value, including excess reorganization value, exceeds the fair value.

Warranty/Product Liability Accruals

Warranty and product liability accruals are established to provide for estimated future costs as a result of construction and product defects, product recalls and litigation incidental to our business. Liability estimates are determined based on our judgment considering such factors as historical experience, the likely current cost of corrective action, manufacturers' and subcontractors' participation in sharing the cost of corrective action, consultations with third party experts such as engineers, and evaluations by our General Counsel and outside counsel retained to handle specific product liability cases. Although we consider the warranty and product liability accrual reflected on the March 31, 2009 balance sheet (see Note 9 to the accompanying condensed consolidated financial statements) to be adequate, there can be no assurance that this accrual will prove to be adequate over time to cover losses due to increased costs for material and labor, the inability or refusal of manufacturers or subcontractors to financially participate in corrective action, unanticipated adverse legal settlements, or other unanticipated changes to the assumptions used to estimate the warranty and product liability accrual.

Stock Option Expense

SFAS No. 123R, "Share-Based Payment" (SFAS No. 123R"), requires us to recognize within our income statement compensation costs related to our stock based compensation plans. The costs recognized are based on the grant date fair value. Compensation cost for option grants is recognized on a straight-line basis over the requisite service period for the entire award (from the date of grant through the period of the last separately vesting portion of the grant).

We calculate the fair value of our non-publicly traded, employee stock options using the Black-Scholes option-pricing model. While the Black-Scholes model is a widely accepted method to calculate the fair value of options, its results are dependent on input variables, two of which, expected term and expected volatility, are significantly dependent on management's judgment. We have concluded that our historical exercise experience is the best estimate of future exercise patterns to determine an option's expected term. To estimate expected volatility, we analyze the historical volatility of our common stock. Changes in management's judgment of the expected term and the expected volatility could have a material effect on the grant-date fair value calculated and expensed within the income statement. In addition, we are required to estimate future option forfeitures when considering the amount of stock-based compensation costs to record. We have concluded that our historical forfeiture rate is the best measure to estimate future forfeitures of granted stock options. However, there can be no assurance that our future forfeiture rate will not be materially higher or lower than our historical forfeiture rate, which would affect the aggregate cumulative compensation expense recognized.

Item 3. Quantitative and Qualitative Disclosure About Market Risk

There have been no material changes in our market risks during the three months ended March 31, 2009. For additional information regarding market risk, see our Annual Report on Form 10-K for the year ended December 31, 2008.

Item 4. Controls and Procedures

As of the end of the period covered by this report, an evaluation was performed under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that the design and operation of these disclosure controls and procedures were effective. There have been no changes in our internal controls over financial reporting identified in connection with the evaluation referred to above that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

PART II. OTHER INFORMATION

Item 1A. Risk Factors

Our business is affected by the risks generally incident to the residential construction business, including, but not limited to:

- the availability of mortgage financing;
- actual and expected direction of interest rates, which affect our costs, the availability of construction financing, and long-term financing for potential purchasers of homes;
- the availability of adequate land in desirable locations on favorable terms;
- unexpected changes in customer preferences; and
 - changes in the national economy and in the local economies of the markets in which we have operations.

All of these risks are discussed in detail below.

The homebuilding industry is experiencing a significant downturn. The continuation of this downturn could adversely affect our business and our results of operations.

The homebuilding industry has continued to experience a significant downturn as a result of declining consumer confidence driven by an economic recession, affordability issues and uncertainty as to the stability of home prices. Additionally, the tightening credit markets have made it more difficult for customers to obtain financing to purchase homes. As a result, we have experienced reduced demand for new homes, and we continue to experience an elevated rate of sales contract cancellations. Our cancellation rate was approximately 23%, 21% and 19% during 2008, 2007 and 2006, respectively. Our cancellation rate was 15% during the first quarter of 2009, which approximates our long-term normalized historical cancellation rate; however, that rate may not be indicative of the full year cancellation rate that we will experience for 2009. These ongoing market factors have also resulted in pricing pressures and in turn lower gross profit margins in most of our markets. A continued downturn in the homebuilding industry could result in a material adverse effect on our sales, resulting in fewer gross sales and/or higher cancellation rates, profitability, stock performance, ability to service our debt obligations and future cash flows.

If the market value of our inventory or controlled lot position declines, our profit could decrease and we may incur losses.

Inventory risk can be substantial for homebuilders. The market value of building lots and housing inventories can fluctuate significantly as a result of changing market conditions. In addition, inventory carrying costs can be significant and can result in losses in a poorly performing project or market. We must, in the ordinary course of our business, continuously seek and make acquisitions of lots for expansion into new markets as well as for replacement and expansion within our current markets, which is accomplished by us entering fixed price purchase agreements and paying forfeitable deposits under the purchase agreement to developers for the contractual right to acquire the lots. In the event of further adverse changes in economic or market conditions, we may cease further building activities in communities or restructure existing purchase agreements, resulting in forfeiture of some or all of any remaining land contract deposit paid to the developer. Either action may result in a loss which could have a material adverse effect on our profitability, stock performance, ability to service our debt obligations and future cash flows.

Because almost all of our customers require mortgage financing, the availability of suitable mortgage financing could impair the affordability of our homes, lower demand for our products, and limit our ability to fully deliver our backlog.

Our business and earnings depend on the ability of our potential customers to obtain mortgages for the purchase of our homes. In addition, many of our potential customers must sell their existing homes in order to buy a home from us. The tightening of credit standards and the availability of suitable mortgage financing could prevent customers from buying our homes and could prevent buyers of our customers' homes from obtaining mortgages they need to complete that purchase, both of which could result in our potential customers' inability to buy a home from us. If our potential customers or the buyers of our customers' current homes are not able to obtain suitable financing, the result could have a material adverse effect on our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

If our ability to sell mortgages to investors is impaired, we may be required to fund these commitments ourselves, or may not be able to originate loans at all.

Our mortgage segment sells all of the loans it originates into the secondary market usually within 30 days from the date of closing, and has up to approximately \$110 million available in a repurchase agreement to fund mortgage closings. In the event that disruptions to the secondary markets similar to those which occurred during 2007 and 2008 continue to tighten or eliminate the available liquidity within the secondary markets for mortgage loans, or the underwriting requirements by our secondary market investors continue to become more stringent, our ability to sell future mortgages could decline and we could be required, among other things, to fund our commitments to our buyers with our own financial resources, which is limited, or require our home buyers to find another source of financing. In addition, government-sponsored enterprises, principally FNMA and FHLMC, play a significant role in buying home mortgage and creating investment securities that they either sell to investors or hold in their portfolios. These organizations provide liquidity to the secondary market disruption could have a material adverse effect on our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

Interest rate movements, inflation and other economic factors can negatively impact our business.

High rates of inflation generally affect the homebuilding industry adversely because of their adverse impact on interest rates. High interest rates not only increase the cost of borrowed funds to homebuilders but also have a significant effect on housing demand and on the affordability of permanent mortgage financing to prospective purchasers. We are also subject to potential volatility in the price of commodities that impact costs of materials used in our homebuilding business. Increases in prevailing interest rates could have a material adverse effect on our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

Our financial results also are affected by the risks generally incident to our mortgage banking business, including interest rate levels, the impact of government regulation on mortgage loan originations and servicing and the need to issue forward commitments to fund and sell mortgage loans. Our homebuilding customers account for almost all of our mortgage banking business. The volume of our continuing homebuilding operations therefore affects our mortgage banking business.

Our mortgage banking business also is affected by interest rate fluctuations. We also may experience marketing losses resulting from daily increases in interest rates to the extent we are unable to match interest rates and amounts on loans we have committed to originate with forward commitments from third parties to purchase such loans. Increases in interest rates may have a material adverse effect on our mortgage banking revenue, profitability, stock performance, ability to service our debt obligations and future cash flows.

Our operations may also be adversely affected by other economic factors within our markets such as negative changes in employment levels, job growth, and consumer confidence and availability of mortgage financing, one or all of which could result in reduced demand or price depression from current levels. Such negative trends could have a material adverse effect on homebuilding operations.

These factors and thus, the homebuilding business, have at times in the past been cyclical in nature. Any downturn in the national economy or the local economies of the markets in which we operate could have a material adverse effect on our sales, profitability, stock performance and ability to service our debt obligations. In particular, approximately 38% of our home settlements during 2009 occurred in the Washington, D.C. and Baltimore, MD metropolitan areas, which accounted for 49% of our homebuilding revenues in 2009. Thus, we are dependent to a significant extent on the economy and demand for housing in those areas.

Our inability to secure and control an adequate inventory of lots could adversely impact our operations.

The results of our homebuilding operations are dependent upon our continuing ability to control an adequate number of homebuilding lots in desirable locations. There can be no assurance that an adequate supply of building lots will continue to be available to us on terms similar to those available in the past, or that we will not be required to devote a greater amount of capital to controlling building lots than we have historically. An insufficient supply of building lots in one or more of our markets, an inability of our developers to deliver finished lots in a timely fashion due to their inability to secure financing to fund development activities or for other reasons, or our inability to purchase or finance building lots on reasonable terms could have a material adverse effect on our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

Volatility in the credit and capital markets may impact our ability to access necessary financing.

Our homebuilding operations are dependent in part on the availability and cost of working capital financing, and may be adversely affected by a shortage or an increase in the cost of such financing. If we require working capital greater than that provided by our operations and our credit facility, we may be required to seek to increase the amount available under the facility or to obtain alternative financing. No assurance can be given that additional or replacement financing will be available on terms that are favorable or acceptable. Moreover, issues involving liquidity and capital adequacy affecting our lenders could in turn affect our ability to fully access our available credit facilities. In addition, the credit and capital markets are experiencing significant volatility that is difficult to predict. If we are required to seek alternative financing to fund our working capital requirements, continued volatility in these markets may restrict our flexibility to access financing. If we are at any time unsuccessful in obtaining sufficient capital to fund our planned homebuilding expenditures, we may experience a substantial delay in the completion of any homes then under construction, or we may be unable to control or purchase finished building lots. Any delay could result in cost increases and could have a material adverse effect on our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.



Our mortgage banking operations are dependent on the availability, cost and other terms of mortgage financing facilities, and may be adversely affected by any shortage or increased cost of such financing. No assurance can be given that any additional or replacement financing will be available on terms that are favorable or acceptable. Our mortgage banking operations are also dependent upon the securitization market for mortgage-backed securities, and could be materially adversely affected by any fluctuation or downturn in such market.

Our current indebtedness may impact our future operations.

Our existing indebtedness contains financial and other restrictive covenants and any future indebtedness may also contain covenants. These covenants include limitations on our ability, and the ability of our subsidiaries, to incur additional indebtedness, pay cash dividends and make distributions, make loans and investments, enter into transactions with affiliates, effect certain asset sales, incur certain liens, merge or consolidate with any other person, or transfer all or substantially all of our properties and assets. Substantial losses by us or other action or inaction by us or our subsidiaries could result in the violation of one or more of these covenants which could result in decreased liquidity or a default on our indebtedness, thereby having a material adverse effect on our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

Government regulations and environmental matters could negatively affect our operations.

We are subject to various local, state and federal statutes, ordinances, rules and regulations concerning zoning, building design, construction and similar matters, including local regulations that impose restrictive zoning and density requirements in order to limit the number of homes that can eventually be built within the boundaries of a particular area. These regulations may further increase the cost to produce and market our products. In addition, we have from time to time been subject to, and may also be subject in the future to, periodic delays in our homebuilding projects due to building moratoriums in the areas in which we operate. Changes in regulations that restrict homebuilding activities in one or more of our principal markets could have a material adverse effect on our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

We are also subject to a variety of local, state and federal statutes, ordinances, rules and regulations concerning the protection of health and the environment. We are subject to a variety of environmental conditions that can affect our business and our homebuilding projects. The particular environmental laws that apply to any given homebuilding site vary greatly according to the location and environmental condition of the site and the present and former uses of the site and adjoining properties. Environmental laws and conditions may result in delays, cause us to incur substantial compliance and other costs, or prohibit or severely restrict homebuilding activity in certain environmentally sensitive regions or areas, thereby adversely affecting our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

We are an approved seller/servicer of FNMA, GNMA, FHLMC, FHA and VA mortgage loans, and are subject to all of those agencies' rules and regulations. Any significant impairment of our eligibility to sell/service these loans could have a material adverse impact on our mortgage operations. In addition, we are subject to regulation at the state and federal level with respect to specific origination, selling and servicing practices including the Real Estate Settlement and Protection Act. Adverse changes in governmental regulation may have a negative impact on our mortgage loan origination business.

In addition, in November 2008, the United States Department of Housing and Urban Development ("HUD") published a final rule amending its Real Estate Settlement and Protection Act ("RESPA") regulations. The rule, among other things, revised the definition of "required use," the result of which is the prohibition of homebuilding companies with affiliated mortgage companies from offering discounts to their customers if those customers use the affiliated mortgage company. The provision of the rule was originally scheduled to be effective January 16, 2009. However in January 2009, HUD issued a final rule delaying the effective date until April 16, 2009 due to litigation surrounding the revised definition of "required use." In March 2009, HUD again delayed the effective date until July 16, 2009. If the revised definition of "required use" is adopted by HUD as currently proposed, it could have a material adverse impact on our mortgage banking operations, including its financial results and its capture rate.

We face competition in our housing and mortgage banking operations.

The homebuilding industry is highly competitive. We compete with numerous homebuilders of varying size, ranging from local to national in scope, some of whom have greater financial resources than we do. We face competition:

- for suitable and desirable lots at acceptable prices;
- from selling incentives offered by competing builders within and across developments; and
- from the existing home resale market.

Our homebuilding operations compete primarily on the basis of price, location, design, quality, service and reputation.

The mortgage banking industry is also competitive. Our main competition comes from national, regional and local mortgage bankers, thrifts, banks and mortgage brokers in each of these markets. Our mortgage banking operations compete primarily on the basis of customer service, variety of products offered, interest rates offered, prices of ancillary services and relative financing availability and costs.

There can be no assurance that we will continue to compete successfully in our homebuilding or mortgage banking operations. An inability to effectively compete may have an adverse impact on our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

A shortage of building materials or labor, or increases in materials or labor costs may adversely impact our operations.

The homebuilding business has from time to time experienced building material and labor shortages, including shortages in insulation, drywall, certain carpentry work and concrete, as well as fluctuating lumber prices and supply. In addition, high employment levels and strong construction market conditions could restrict the labor force available to our subcontractors and us in one or more of our markets. Significant increases in costs resulting from these shortages, or delays in construction of homes, could have a material adverse effect upon our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

Product liability litigation and warranty claims may adversely impact our operations.

Construction defect and home warranty claims are common and can represent a substantial risk for the homebuilding industry. The cost of insuring against construction defect and product liability claims, as well as the claims themselves, can be high. In addition, insurance companies limit coverage offered to protect against these claims. Further restrictions on coverage availability, or significant increases in premium costs or claims, could have a material adverse effect on our financial results.

We are subject to litigation proceedings that could harm our business if an unfavorable ruling were to occur.

From time to time, we may become involved in litigation and other legal proceedings relating to claims arising from our operations in the normal course of business. As described in Part I, Item 3, "Legal Proceedings" of our Annual Report on Form 10-K for the fiscal year ended December 31, 2008, we are currently subject to certain legal proceedings. Litigation is subject to inherent uncertainties, and unfavorable rulings may occur. We cannot assure you that these or other litigation or legal proceedings will not materially affect our ability to conduct our business in the manner that we expect or otherwise adversely affect us should an unfavorable ruling occur.

Changes in tax laws or the interpretation of tax laws may negatively affect our operating results.

The effects of possible changes in the tax laws or changes in their interpretation could have a material negative impact on our financial results.

Certain of our net deferred tax assets could be substantially limited if we experience an ownership change as defined in the Internal Revenue Code.

Certain of our net deferred tax assets give rise to built-in losses ("BILs"). Our ability to utilize BILs and to offset our future taxable income and/or to recover previously paid taxes would be limited if we were to undergo an "ownership change" within the meaning of Section 382 of the Internal Revenue Code, which we refer to as the Code. In general, an "ownership change" occurs whenever the percentage of the stock of a corporation owned by "5-percent shareholders" (within the meaning of Section 382 of the Code) increases by more than 50 percentage points over the lowest percentage of the stock of such corporation owned by such "5-percent shareholders" at any time over the preceding three years.

An ownership change under Section 382 of the Code would establish an annual limitation on the amount of BILs we could utilize to offset our taxable income in any single taxable year to an amount equal to (i) the product of a specified rate, which is published by the U.S. Treasury, and the aggregate value of our outstanding stock plus (ii) the amount of unutilized limitation from prior years. The application of these limitations might prevent full utilization of the deferred tax assets attributable to our BILs. We do not believe we have experienced an ownership change as defined by Section 382 and, therefore, we do not believe the BILs are subject to any Section 382 limitation. However, whether a change in ownership occurs in the future is largely outside of our control, and there can be no assurance that such a change will not occur.

Weather-related and other events beyond our control may adversely impact our operations.

Extreme weather or other events, such as hurricanes, tornadoes, earthquakes, forest fires, floods, terrorist attacks or war, may affect our markets, our operations and our profitability. These events may impact our physical facilities or those of our suppliers or subcontractors, causing us material increases in costs, or delays in construction of homes, which could have a material adverse effect upon our sales, profitability, stock performance, ability to service our debt obligations and future cash flows.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

We had one repurchase authorization outstanding during the quarter ended March 31, 2009. On July 31, 2007 ("July Authorization"), we publicly announced the board of directors' approval for us to repurchase up to an aggregate of \$300 million of our common stock in one or more open market and/or privately negotiated transactions. The July Authorization does not have an expiration date. We did not repurchase any shares of our common stock during the first quarter of 2009. We have \$226.3 million available under the July Authorization as of March 31, 2009.

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Item 4. Submission of Matters to a Vote of Security Holders

We held our Annual Meeting of Shareholders on May 5, 2009. There were 5,709,599 shares of NVR, Inc. common stock eligible to vote at the 2009 Annual Meeting. The following are the matters voted upon at the Annual Meeting and the results of the votes on such matters:

	Votes For	Votes Against	Abstentions
1. Election of three directors to serve three-year terms:			
Timothy M. Donahue	5,153,800	55,773	166,916
William A. Moran	4,705,065	507,284	164,140
Alfred E. Festa	5,156,678	51,951	167,860
	Votes For	Votes Against	Abstentions
2. Election of one director to serve a two-year term:	Votes For	Agamst	Abstentions
W. Grady Rosier	5,143,423	65,210	167,856
C. F. Andrew Debert C. Detley Menuel II. Johnson Devid A. Duriou	De sight C. Cahay, Jaka M. Tayan and De		

x7.

C. E. Andrews, Robert C. Butler, Manuel H. Johnson, David A. Preiser, Dwight C. Schar, John M. Toups and Paul W. Whetsell continued as directors after the Annual Meeting.

	Votes For	Against	Abstentions
3. Ratification of appointment of KPMG LLP as independent registered public			
accountants for NVR for 2009	5,187,676	24,544	164,269

The shareholder proponent who had submitted a proposal to require our named executive officers to hold 75% of their equity compensation until at least two years following termination of employment submitted a letter to us dated April 29, 2009 withdrawing the proposal and did not appear at the Annual Meeting to present the proposal for a shareholder vote. Had the proposal been presented at the Annual Meeting, management held proxies to vote 3,435,721 shares, or approximately 70% of the shares voting on the proposal by proxy, "against" the shareholder proposal.

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Item 6. Exhibits

(a) Exhibits:

- 10.1 Employee Stock Ownership Plan of NVR, Inc. Filed herewith.
- 31.1 Certification of NVR's Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Filed herewith.
- 31.2 Certification of NVR's Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Filed herewith.
- 32 Certification of NVR's Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. Filed herewith.



SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

May 11, 2009

NVR, Inc.

By: /s/ Dennis M. Seremet

Dennis M. Seremet Senior Vice President, Chief Financial Officer and Treasurer

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Exhibit Number	Description
10.1	Employee Stock Ownership Plan of NVR, Inc. Filed herewith.
31.1	Certification of NVR's Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Filed herewith.
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32	Certification of NVR's Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. Filed herewith.

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NVR, INC.

EMPLOYEE STOCK OWNERSHIP PLAN

Originally Effective January 1, 1994

Amended and Restated Through January 1, 2002

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NVR, INC.

EMPLOYEE STOCK OWNERSHIP PLAN

(Originally Effective January 1, 1994 As Amended and Restated Through January 1, 2002)

1. NAME AND EFFECTIVE DATE

1.1 Name of the Plan.

NVR, Inc. (the "Company") maintains the NVR, Inc. Employee Stock Ownership Plan (the "Plan"), originally effective January 1, 1994, for the benefit of its eligible Employees and the Employees of any Affiliated Company that adopts the Plan in accordance with the terms of the Plan.

1.2 Purpose of the Plan.

The Plan is designed to invest primarily in the capital stock of the Company ("Stock," as further defined in **Section 2**). To facilitate investments by the Plan in Stock, the trustee (the "Trustee") for the Plan and its related trust (the "Trust") is authorized to obtain loans and other extensions of credit to finance the acquisition of Stock if directed to do so by the Company. Those loans and extensions of credit, which shall be referred to as "Acquisition Loans," as further defined in **Section 2**, may be secured by the shares of Stock acquired with the proceeds of those Acquisition Loans.

The Company intends the Plan to constitute a stock bonus plan established pursuant to section 401(a) of the Internal Revenue Code of 1986, as amended (the "Code"), and intends the Plan to be funded with contributions by the Employer that qualify for the income tax deduction provided under Code Section 404. The Company also intends the Plan to constitute an employee stock ownership plan under section 407(d)(6) of the Employee Retirement Income Security Act of 1974, as amended ("ERISA"), and, to the extent that the acquisition of Stock is financed through one or more Acquisition Loans, intends the Plan to constitute an employee stock ownership plan under section 407(d)(6) of the Employee Retirement Income Security Act of 1974, as amended ("ERISA"), and, to the extent that the acquisition of Stock is financed through one or more Acquisition Loans, intends the Plan to constitute an employee stock ownership plan under Code Section 4975(e)(7). The term "Employer" as used in this Plan includes the Company and any Affiliated Company (as defined in **Section 2**) that adopts the Plan and becomes a party to the Plan and any Trust Agreement for the Plan with the approval of the Board of Directors of the Company.

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1.3 Restatement of Plan.

The Company desires to amend and restate the provisions of the Plan, as set forth herein, effective through January 1, 2002, to reflect various changes, including but not limited to the laws governing the Plan.

Unless an earlier effective date is indicated in this document as required by ERISA or the Code, the rights of any person whose status as a Member terminated before January 1, 2002 shall be determined pursuant to the Plan, as in effect on the date such employment terminated, unless a subsequently provision of the Plan is made applicable to such person.

2. DEFINITIONS

2.1 Definitions

In this Plan the initially capitalized words shall have the following meanings unless the context clearly requires otherwise:

"Acquisition Loan" means a loan (or other extension of credit) made to the Trustee for the purpose of financing the acquisition of Stock pursuant to and in accordance with the Plan. An Acquisition Loan, if any, shall constitute an extension of credit to the Trust Fund from a "party in interest" (as defined in ERISA Section 3(14)) and fall within the scope of the exemptions set forth in ERISA Section 408(b)(3) and Code Section 4975(d)(3).

"Administrator" means the person or persons designated by the Company pursuant to Section 10 to administer the Plan. In the absence of any designation, the Company shall serve as Administrator through designated representatives and agents.

"Affiliated Company" means any member of a controlled group of corporations of which the Employer is a member, or an unincorporated trade or business or affiliated service group which is under common control with the Employer as determined in accordance with Code Sections 414(b), 414(c) and 414(m) and regulations issued thereunder, or any other entity required to be aggregated with the Employer pursuant to Code Section 414(o) and the regulations promulgated thereunder.

"Authorized Leave of Absence" means any absence authorized by the Employer under its standard personnel practices, provided that all Employees are treated alike in the authorization of absences.

"Beneficiary" means the person or persons or trust or estate designated by a Member pursuant to the NVR, Inc. Profit Sharing Plan to receive any death benefit which may be payable under this Plan, or if the NVR Inc. Profit Sharing Plan has been terminated and there is no successor plan, the persons designated by the Member in accordance with **Section 8.12** of the Plan.

"Board of Directors" means the board of directors of NVR, Inc.

"Break in Service" means a period of time commencing on the Member's Severance Date and ending on the date (if any) on which the Member returns to active employment as an Employee.

"Code" means the Internal Revenue Code of 1986, as amended.

"Committee" means the Profit Sharing Committee appointed by the Board of Directors to act on behalf of the Company in administering the Plan as provided in Section 10.

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"Company" means NVR, Inc. and its successors.

"Compensation" means gross compensation paid during a Plan Year and shall include all salary, bonuses, wages, Voluntary Salary Reduction Contributions to the NVR, Inc. Profit Sharing Plan, Post-Tax Voluntary Contributions to the NVR, Inc. Profit Sharing Plan, salary reduction contributions made to the NVR, Inc. Flexible Benefit Plan (or successor plan), overtime and commissions paid to a Member by the Employer, and other similar payments, but shall not include expenses and reimbursements, the value of noncash trips or prizes, credits and benefits under the NVR, Inc. Profit Sharing Plan (other than Voluntary Salary Reduction Contributions and Post-Tax Voluntary Contributions), any excess contributions made under this Plan which are returned to a Member, or amounts contributed by the Employer to any employee pension, welfare, or health insurance plan, or any taxable income to a Member attributable to any present or future stock or deferred compensation plans. For purposes of **Section 6.4**, in the case of a Member whose Employment Date is on or after July 2, "Compensation" for the Plan Year in which the Member first qualifies for membership under **Section 3** shall include Compensation paid to such Member by the Employer for the period commencing with the Member's Employment Date and ending on December 31 of the Plan Year that is previous to the Plan Year that the Member first qualifies for membership. For each Plan Year, the amount of a Member's compensation that exceeds the Code Section 401(a)(17) limit shall not be a part of Compensation. For the Plan Year commencing January 1, 2002, this dollar limit is \$200,000.

"Effective Date" means January 1, 2002, the date as of which this amendment and restatement is effective, provided however, the provisions of this amended and restated Plan are effective as early as January 1, 1997 where reference is made to an earlier effective date.

"Eligible Employee" means an Employee of an Employer who is paid on the U.S. payroll of the Employer, except any Employee:

(a) Who is included in a unit of Employees covered by a collective bargaining agreement in which retirement benefits were the subject of good faith bargaining and which does not expressly provide for his or her participation in the Plan;

(b) Who is a leased employee (within the meaning of Code Section 414(n)); or

(c) Who is a nonresident alien and who is not receiving any U.S. source income from an Employer.

An Eligible Employee shall not include any individual:

(a) Who pursuant to an agreement between an Employer and a leasing organization is performing services for the Employer but who does not otherwise constitute a leased employee;

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(b) Who is not classified by an Employer as an Employee (including, but not limited to, an individual classified as an independent contractor) even if such individual is later determined to be an Employee; or

(c) Who is subject to a written agreement that provides that such individual shall not be eligible to participate in the Plan.

If, during any period, the Employer has not treated an individual as an Employee and, for that reason, has not withheld employment taxes with respect to that individual, then that individual shall not be an Eligible Employee for that period, even in the event that the individual is later determined, retroactively, to have been an Employee during all or any portion of that period.

"Eligible Member" means, for any Plan Year, a Member who during the Plan Year is an Eligible Employee, completes at least 1,000 Hours of Service and is an Employee on the last day of the Plan Year or, if terminated prior to the end of the Plan Year, terminated due to death, Permanent and Total Disability (determined in accordance with Section 8.2) or retirement.

"Employee" means any person who receives remuneration for personal services rendered to the Employer or an Affiliated Company or who would receive such remuneration except for an Authorized Leave of Absence. The term Employee includes any person who is a "leased employee" of the Employer (within the meaning of Code Section 414(n)).

"Employer" means the Company, its respective successors, and each other corporation or business entity which has adopted this Plan for the benefit of its Employees in the manner set forth in Section 12.5.

"Employer Contributions" means the contributions made by the Employer to the Plan pursuant to Section 4.1(a).

"Employment Date" means the first day an Employee completes one Hour of Service following employment or reemployment.

"ERISA" means the Employee Retirement Income Security Act of 1974, as amended.

"Five Percent Owner" means a Member who owns more than five percent (5%) of the voting rights or value of the Company or any Affiliated Company. The Committee shall determine which Members are Five Percent Owners in accordance with Code Section 416(i)(1)(B)(i) and the regulations thereunder.

"Financed Shares" means shares of Stock acquired by the Trust Fund with the proceeds of an Acquisition Loan, whether or not pledged as collateral to secure the repayment of that Acquisition Loan.

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"Fiscal Year" means the Employer's accounting year of twelve calendar months, which is a calendar year.

"Forfeiture" means the portion of a Member Account which is forfeited due to termination of employment before full vesting.

"Hour of Service" means each hour (1) for which an Employee is directly or indirectly paid, or entitled to payment, by an Employer or an Affiliated Company during a Plan Year (including periods of vacation, jury duty, sickness, disability or Authorized Leave of Absence for which an Employee is paid or entitled to payment), and (2) for which back pay (irrespective of mitigation of damages) has either been awarded or agreed to by an Employer or an Affiliated Company; provided that hours shall not be credited under both (1) and (2) above. As an alternative to crediting Hours of Service on an hour for hour basis, Hours of Service may be credited to all Employees in a consistent manner at the rate of ten (10) hours per day if at least one Hour of Service would have been credited during that day. In any event, no more than 501 Hours of Service shall be credited in the payments are made or due either (a) under a Plan maintained solely for the purpose of complying with applicable workmen's compensation, unemployment compensation or disability insurance law, or (b) to reimburse an Employee solely for medical or medically related expenses incurred by the Employee. Except as specifically provided herein, Hours of Service shall be credited as provided in Department of Labor Regulation Section 2530.200b-2. The provisions of the Department of Labor Regulation Sections 2530.200b-2(b) and (c) are incorporated herein by reference.

Any Employee who (i) is absent from work by reason of pregnancy, birth of a child, placement of a child in connection with the adoption by the Employee of such a child or for purposes of caring for such a child during the period beginning immediately upon such birth or placement, (ii) does not otherwise receive credit for such period under the preceding paragraph, and (iii) furnishes the Committee in a timely manner with a written statement of the number of days of absence and that such absence was for a purpose described above shall receive credit for the number of hours which normally would have been credited to such individual but for such absence, or in the event that the Committee is unable to determine such number of hours, 8 hours of service per day of absence; provided, that the number of hours credited by reason of any such birth or placement shall not exceed 501. Hours of Service to be credited pursuant to this paragraph shall be credited to the year in which the absence begins, if the Employee would be prevented from incurring a One Year Break in Service in such year solely because of the crediting of the hours attributable to such absence or, in any other case, to the immediately succeeding year.

Notwithstanding any other provision to the contrary, Hours of Service will be credited in accordance with the requirements of Code Section 414(u) and the Family Medical Leave Act.

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If the Board of Directors so determines in its discretion, for purposes of **Sections 3.1** and **8.4**, the term "Hour of Service" shall include service that is performed by an individual on behalf of a corporation or other business entity prior to the date such entity adopts the Plan in accordance with **Section 12.5**, provided such service would be credited as Hours of Service if performed for an Employer.

"Lay-off" means the elimination of the Employee's job by the Employer or the Affiliated Company under circumstances in which company policy or a collective bargaining agreement confers recall rights.

"Member" means any Employee or former Employee who is participating in this Plan or has any interest in the Trust Fund.

"Member Account" means the separate account maintained for each Member that represents the Member's total interest in the Trust Fund, which account shall be divided into two sub-accounts: the Stock Account and the Other Investments Account.

"NVR, Inc. Profit Sharing Plan" means the NVR, Inc. Profit Sharing Plan (formerly called the Profit Sharing Plan of NVR, Inc. and Affiliated Companies), as amended from time to time.

"One Percent Owner" means a Member who owns more than one percent (1%) of the Company or any Affiliated Company. The Committee shall determine which Members are One Percent Owners in accordance with Code Section 416(i)(1)(B)(ii) and the regulations thereunder.

"Other Investments Account" means the sub-account of a Member Account that reflects the Member's interest in the Plan attributable to assets of the Trust Fund other than Stock.

"Plan" means the NVR, Inc. Employee Stock Ownership Plan consisting of this document, as now in effect or hereafter amended from time to time.

"Plan Year" means each 12-month period commencing January 1, and ending December 31.

"Permanent and Total Disability" means a physical or mental condition occurring after an Employee becomes a Member and while employed by the Employer, resulting from bodily injury, disease, or mental disorder that permanently prevents the Member from performing the normal duties for which he or she is employed. The disability of a Member shall be determined by a licensed physician chosen by the Administrator. The determination shall be applied uniformly to all Members.

"Retirement Date" means the Member's sixtieth (60th) birthday.

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"Required Beginning Date" means the latest date benefit payments shall commence to a Member. Such date shall mean:

(a) With regard to a Member who is not a five-percent owner (within the meaning of Code Section 416(i)), the April 1 that next follows the later of (i) the calendar year in which the Member turns age 70¹/₂, or (ii) the calendar year in which the Member ceases to be an Employee; and

(b) With regard to a Member who is a five-percent owner (within the meaning of Code Section 416(i)), the April 1 that next follows the calendar year in which the Member attains age $70^{1/2}$.

A Member shall be considered a five-percent owner for this purpose if such Member is a five-percent owner with respect to the Plan Year in which he or she attains age $70^{1/2}$.

"Severance Date" means the earlier of (a) the date the Employee quits, retires, dies or is discharged or otherwise involuntarily terminated in a manner that does not constitute a Lay-off or (b) the day next following a period of twelve (12) consecutive months during which the Employee remained continuously absent from active employment as an Employee for reason other than quit, retirement, death, discharge or other non-Lay-off involuntary termination, such as, for example, Authorized Leave of Absence, military leave as defined under Code Section 414(u) or Lay-off. The Severance Date for an Employee who is absent from active employment on account of long-term disability (within the meaning of the Employer's long-term disability policies) shall be the day next following twelve (12) consecutive months of the absence on account of the disability.

Solely for purposes of determining whether an Employee has commenced a Break in Service, in the case of a Member who is absent from work by reason of the Member's pregnancy, by reason of the birth of the Member's child, by reason of the placement of a child with the Member in connection with the child's adoption by the Member or for purposes of caring for a child beginning immediately after such birth or placement, the Severance Date means the second anniversary of the first day of such absence. The preceding sentence shall apply only if a Member demonstrates to the Employer on a timely basis that his or her absence is caused by one of the specified reasons. The period between the first and second anniversaries of the first day of such absence is neither counted towards a Year of Service nor counted towards a Break in Service.

"Stock" means shares of common stock issued by NVR, Inc., that are readily tradable on an established securities market or that otherwise constitute "employer securities" within the meaning of Code Section 409(1) and "qualifying employer securities" within the meaning of Code Section 4975(e)(8) and ERISA Section 407(d)(5).

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"Stock Account" means the sub-account of a Member Account that reflects the Member's interest in Stock that is held in the Trust Fund.

"Total Break in Service" means, with respect to a Member who upon ceasing to be an Employee is not vested in his or her Member Account, a Break in Service that is not less than the greater of (a) sixty (60) consecutive months or (b) the number of Years of Service (including fractional periods) completed by the Member prior to such Break in Service.

"Trust" means the Trust maintained in accordance with the Trust Agreement, as it amended from time to time.

"Trust Agreement" means the Trust Agreement for the Plan, entered into by the Company with the Trustee, or as the same may hereafter be further amended from time to time.

"Trust Fund" means the Stock, cash, and other assets of the Plan held by the Trustee for the benefit of the Members and their Beneficiaries pursuant to the Trust Agreement.

"Trustee" means the trustee under the Trust Agreement and its successors in trust selected by the Board of Directors.

"Valuation Date" means each business day of each Plan Year.

"Year of Service" means a credit used to determine a Member's vested percentage under **Section 8.3** hereof. A Member's Years of Service shall be determined by dividing the number of full calendar months in the period of eligibility service (defined below) by twelve (12). Any partial month in a period of eligibility service shall be converted to a fraction of a year by dividing the number of days in such partial month by 360. A Member's period of eligibility service shall begin on his or her Employment Date and shall end on the Member's Severance Date. A Member's period of eligibility service includes any Authorized Leave of Absence and any military leave as defined by Code Section 414(u). In determining a Member's period of eligibility service, the following rules shall be applied:

(a) In the case of an Employee who quit, was discharged or retired during a leave of absence of twelve (12) months or less and then performs an Hour of Service within twelve (12) months of the date on which the Employee commenced the leave of absence, eligibility service shall include the period commencing as of the date of the Employee's quit, discharge or retirement. Otherwise, in the case of an Employee who quit, retired, or was discharged, his or her period of eligibility service shall include the period following such quit, retirement, or discharge, if he or she is rehired as an Employee within twelve (12) months after the date he or she first became absent from active employment (whether by reason of such quit, retirement, or discharge or any other reason);

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(b) In the case of an Employee who incurred a Total Break in Service, any periods of eligibility service prior to any such Total Break in Service, shall be disregarded. Otherwise, in the case of a re-employed Employee, all of his or her separate periods of eligibility service shall be aggregated and treated as a single continuous period of eligibility service;

(c) If the Board of Directors so determines in its discretion, for purposes of **Section 8.4**, the term eligibility service shall include Service that is performed by an individual on behalf of a corporation or other business entity prior to the day such entity adopts the Plan in accordance with **Section 12.5**, provided such service would be credited as eligibility service if performed for an Employer; and

(d) An Employee's period of eligibility service shall be determined by the Employer on the basis of employment records or on such other reasonable and nondiscriminatory basis as it may adopt. The Employer, pursuant to written rules, may recognize as eligibility service any period not otherwise described in this definition, subject to such conditions and limitations it may adopt.

3. MEMBERSHIP

3.1 Eligibility.

(a) An Employee shall become a Member on the later of his or her Employment Date or the date the Employee becomes an Eligible Employee.

(b) In the case of a corporation or other business entity that adopts the Plan on or after March 1, 1999 under the provisions of Section 12.5, any individual who was an employee of such organization immediately prior to the date of such adoption will become a Member on the date his employer adopts the Plan if the Board of Directors so determines in its discretion and if the individual otherwise is an Eligible Employee under this Plan and has satisfied the criteria of **Section 3.1(a)**.

(c) In the event another entity is or will be merged or consolidated with the Company or an Employer on or after March 1, 1999, or if the Company or an Employer acquires or will acquire all or substantially all of the assets or outstanding voting stock of another entity on or after that date, any individual who is an employee of the merged or acquired entity immediately prior to such event and who becomes an Employee of the Company or Employer as part of such acquisition, merger or consolidation, will become a Member on the date he or she becomes an Eligible Employee and otherwise satisfies the criteria of Section **3.1(a)** if the Board of Directors so determines in its discretion.

3.2 Notice.

The Employer shall give notice to every Eligible Employee, before he or she becomes an Eligible Member for the first time, of the existence of this Plan and of such Eligible Employee's participation therein. Such notice shall be given within such period and in such form as is required by law.

3.3 Reemployment.

An Employee who was a Member, but who ceased to be a Member shall be entitled to again become a Member as of the Employment Date coinciding with the Member's reemployment as an Eligible Employee.



4. CONTRIBUTIONS

4.1 In General.

(a) **Employer Contributions.** For each Plan Year during which the Plan is in effect, an amount determined from time to time by the Board of Directors, in its sole discretion, that shall be contributed to the Plan on behalf of the Eligible Members. Employer Contributions under the Plan are made by the Company.

(b) **Required Contributions.** Notwithstanding the foregoing, however, the aggregate Employer Contributions for a Plan Year must not in any event exceed the maximum amount allowable as a deduction to the Employer under the provisions of Code Section 404, except as required pursuant to **Section 4.3** below. The aggregate Employer Contributions for a Plan Year, however, must equal or exceed the sum of any required principal and interest payments on all Acquisition Loans.

4.2 Form and Time of Employer Contributions.

Employer Contributions, if any, for each Plan Year shall be paid to the Trustee at such times as the Employer may determine; however, all Employer Contributions and Matching Contributions must be paid to the Trustee no later than the time prescribed by law, including permitted extensions of time, for the filing of the Employer's federal income tax return for the Fiscal Year with respect to which the Employer Contributions is made. Employer Contributions may be paid to the Trustee in cash, in shares of Stock (including Treasury shares or authorized but unissued shares), or other property, as determined by the Board of Directors in its sole discretion; provided, however, that Employer Contributions shall be paid to the Trustee in cash in such amounts and at such times as may be needed to provide the Trust Fund with cash sufficient to pay any currently maturing debt service obligation (including interest as well as principal) of the Trust Fund with respect to any outstanding Acquisition Loans. If and to the extent that Employer Contributions are made in shares of Stock, the value of the shares of such Stock for purposes of determining the amount of Employer Contributions shall be determined in accordance with paragraphs (a) and (b).

(a) If there is a generally recognized market for the Stock, the value of the shares of Stock is either (i) the price of the Stock prevailing on a national securities exchange that is registered under Section 6 of the Securities Exchange Act of 1934 or (ii) if the Stock is not traded on a national securities exchange, a price no less favorable to the Plan than the offering price for the Stock as established by the current bid and asked prices quoted by persons independent of NVR, Inc., and of any party in interest (within the meaning of ERISA Section 3(14)).

(b) If there is no generally recognized market for the stock, the value of the shares of Stock shall be the fair market value of the shares at the time of transfer of the shares to the Plan, determined in good faith and based upon all relevant factors as of the date of the transfer, which good faith determination shall be based upon an appraisal independently arrived at by an independent appraiser (within the meaning of Code Section 401(a)(28)(C).

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4.3 Omission of Eligible Employee; Inclusion of Ineligible Employee.

If for any Plan Year any Eligible Employee who should be included as a Member in the Plan is erroneously omitted and discovery of that omission does not occur until after Employer Contributions to the Plan by the Employer for the Plan Year has been made and allocated as provided for in **Section 6.4**, a later Employer Contribution shall be made to the Plan with respect to that omitted Employee in the amount, if any, that would have been allocated to that Employee had he or she not been omitted. The contribution must occur without regard to whether or not it is deductible (in whole or in part) by the Employer under the applicable provisions of the Code. If for any Plan Year any Employee or other person who should not have been included as a Member in the Plan is erroneously included as a Member and discovery of that inclusion does not occur until after the Employer Contribution for that Plan Year has been made and allocated, the Employer is not entitled to recover the contribution made for that ineligible person, regardless of whether or not a deduction is available for that contribution. In such event, the amount that was contributed for that ineligible person shall be forfeited from the ineligible person's Account for the Plan Year in which the erroneous inclusion is discovered and is reallocated within a reasonable period thereafter to Members eligible to share in the allocation of Employer Contributions for the Plan Year in which the forfeiture occurs.

4.4 Member Contributions.

No Member is required or permitted to make contributions to this Plan.

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5. INVESTMENT OF TRUST ASSETS; ACQUISITION LOANS

5.1 Investment of Trust Fund.

The Plan is designed to invest primarily in Stock. The Trustee shall invest the Trust Fund in accordance with the Trust Agreement and the applicable provisions of the Code, ERISA, and any other laws affecting tax qualified pension benefit plans designed to qualify as employee stock ownership plans. The Trustee may purchase shares of Stock in the open market (including from former Members and Beneficiaries) or from the Employer, as the Company determines appropriate; provided, however, that no shares of Stock purchased with the proceeds of an Acquisition Loan shall be purchased from the Employer (other than the Company) or any Affiliate. All purchases of shares of Stock by the Trustee shall be made at prices that do not exceed the fair market value of such shares, as determined in good faith by the Trustee in accordance with **Section 4.2**.

5.2 Acquisition Loans.

The Company may direct the Trustee to incur Acquisition Loans from time to time to finance the acquisition by the Trust Fund of shares of Stock or to repay a prior Acquisition Loan. An Acquisition Loan may be made by a "party in interest" (as defined in ERISA Section 3(14)) and may be guaranteed by the Company or one or more Affiliates. Any Acquisition Loan must be primarily for the benefit of the Members and their Beneficiaries. In furtherance of the foregoing, the interest rate payable with respect to any Acquisition Loan and the price of any Stock to be acquired with the proceeds thereof must not be such that the Trust Fund might be "drained off" (as such term is used in the applicable regulations under Code Section 4975), and the terms of any Acquisition Loan, whether or not the lender is a "party in interest" (as defined in ERISA Section 3(14)), must at the time such Acquisition Loan is made be at least as favorable to the Trust Fund as the terms of a comparable loan resulting from arm's length negotiations between independent parties.

An Acquisition Loan must be for a specific term, must bear a reasonable rate of interest, and must not be payable upon demand except in the event of a default; however, if the lender of the Acquisition Loan is a "disqualified person" within the meaning of Code Section 4975(e)(2), the Acquisition Loan must be payable upon demand in the event of a default only to the extent of any default in any required payments due and payable under that Acquisition Loan (without regard to any rights of acceleration on the part of the lender). An Acquisition Loan may be secured by a collateral pledge of the Financed Shares acquired with the proceeds of that Acquisition Loan (or any prior Acquisition Loan repaid with the proceeds from the Acquisition Loan). No other assets of the Trust Fund (including any other shares of Stock held as part of the Trust Fund) may be pledged as collateral for an Acquisition Loan, and no Acquisition Loan lender shall have recourse against the Plan, the Trustee, or any assets of the Trust Fund, other than the Financed Shares pledged to secure such Acquisition Loan and not released from that pledge as provided in this **Section 5.2**. Any pledge of Financed Shares as collateral for an Acquisition Loan shall provide that the value of the Financed Shares that are subject to that pledge and are transferred in satisfaction of the Acquisition Loan must also provide for the release of the Financed Shares so pledged on a pro-rata basis as principal and interest on such Acquisition Loan is paid by the Trustee.

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Unless the Trustee elects to apply the special rule for releasing Financed Shares under Treasury Regulation Section 54.4975-7(b)(8)(ii), the number of Financed Shares to be released from any such pledge in any Plan Year will be determined by multiplying (i) the total number of Financed Shares subject to that pledge immediately prior to the release for such Plan Year by (ii) a fraction, the numerator of which is the amount of principal and interest paid on that Acquisition Loan for the Plan Year and the denominator of which is the sum of the numerator plus all principal and interest to be paid with respect to that Acquisition Loan for all future years of the term of that Acquisition Loan (without regard to any possible extensions or renewal periods). For purposes of the preceding sentence, in the event that the interest rate payable with respect to such Acquisition Loan is variable, the interest to be paid in future years shall be determined using the interest rate in effect on the last day of the Plan Year for which the determination is made.

If the Trustee elects to apply the special rule for releasing Financed Shares, the number of Financed Shares to be released from encumbrance is determined solely with reference to principal payments. The following requirements shall apply if the Trustee elects to apply the special rule for releasing Financed Shares: (i) the acquisition Loan must provide for annual payments of principal and interest at a cumulative rate that is not less rapid at any time than level annual payments of the amount for ten years; (ii) the interest included in any payment is disregarded only to the extent that it would be determined to be interest under standard loan amortization tables; and (iii) the special rule shall become inapplicable from the time that by reason of a renewal, extension, or refinancing the sum of the expired duration of the Acquisition Loan, the renewal period, the extension period, and the duration of a new Acquisition Loan exceeds ten years.

Payments of principal or interest on any Acquisition Loan must be made by the Trustee (as directed by the Administrator) only from: (i) Employer Contributions paid in cash to enable the Trustee to repay the Acquisition Loan, (ii) any earnings of the Trust Fund attributable to such Employer Contributions, (iii) any cash dividends received by the Trust Fund on Financed Shares pledged to secure the repayment of the Acquisition Loan and any cash dividends on Stock already allocated to Member Accounts under the Plan, to the extent the Trustee allocates additional Stock to the Member Accounts in accordance with Code Section 404(k)(2)(B), and (iv) the proceeds from any sale of Financed Shares held in the Acquisition Loan Suspense Account (as defined in **Section 6.2**). Payments of principal or interest for any Acquisition Loan during any Plan Year must not exceed (x) the sum of the following for that Plan Year and all prior Plan Years: the aggregate Employer Contributions paid in cash to enable the Truste to repay one or more Acquisition Loans; any earnings of the Trust Fund attributable to such Employer Contributions; any cash dividends received by the Trust Fund on Financed Shares pledged to secure one or more Acquisition Loans and any cash dividends on Stock already allocated to Member Accounts under the Plan, to the extent the Trustee allocates additional Stock to the Member Accounts in accordance with Code Section 404(k)(2)(B); and the proceeds from any sale of Financed Shares held in the Acquisition Loan Suspense Account (as defined in **Section 6.2**), less (y) all payments of principal or interest made with respect to Acquisition Loans in earlier Plan Years.

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6. MEMBER'S ACCOUNTS

6.1 Maintenance of Member Accounts.

The Administrator must establish and maintain in the name of each Member a Member Account, which shall be composed of two sub-accounts: a Stock Account and an Other Investments Account. The Administrator must credit to the Member Accounts as of each Valuation Date all amounts allocated to each Member as described in the remainder of **Section 6**.

6.2 Stock Accounts: Acquisition Loan Suspense Account.

(a) The Stock Account for each Member must be credited annually, or more frequently as determined by the Committee, with (i) the Member's allocable shares of Stock (including fractional shares) attributable to Employer Contributions (including contributions in kind) or earnings thereon or with amounts held in the Member's Other Investments Account and (ii) with any stock dividends received during the Plan Year on Stock allocated to the Member's Stock Account or Other Investments Account. Forfeitures of Stock occurring during the Plan Year are credited to Eligible Members' Member Accounts annually.

(b) Any Financed Shares acquired with the proceeds of an Acquisition Loan or a prior Acquisition Loan refinanced with a new Acquisition Loan, whether or not pledged to secure repayment of an Acquisition Loan, must be credited to a separate account (the "Acquisition Loan Suspense Account") and not to any Stock Account. A number of shares of Stock equal to the number of Financed Shares released from the pledge securing the repayment of an Acquisition Loan, as provided for in **Section 5.2** (or, in the case of Financed Shares credited to the Acquisition Loan Suspense Account that are not pledged to secure repayment of an Acquisition Loan, that would have been so released had those Financed Shares been so pledged), must be withdrawn from the Acquisition Loan Suspense Account as of the Valuation Date for the Plan Year for which the release occurs (or would have occurred) and must be allocated to the Member Accounts of the Members as of that Valuation Date in the manner provided for in **Section 6.4**.

6.3 Other Investments Account.

The Other Investments Account maintained for each Member shall be credited (or debited) on each Valuation Date (i) with the Member's allocable share of the net income (or loss) of the Trust Fund, (ii) with any cash dividends received during the Plan Year on Stock allocated to the Member's Stock Account, and (iii) with Employer Contributions made in cash. Each Other Investments Account will be debited for its share of any cash payments made for the acquisition of Stock or for the repayment of principal and interest on an Acquisition Loan. Forfeitures from Other Investment Accounts will be credited to Eligible Members' Member Accounts annually.



6.4 Allocations to Member Accounts.

The allocations to Member Accounts for each Plan Year, subject to **Sections 6.5** and **6.6**, must occur in accordance with this **Section 6.4**. The Employer must provide the Administrator with all the information required by the Administrator to make a proper allocation in accordance with this **Section 6.4**.

(a) **Employer Contributions.** Employer Contributions for any Plan Year shall be allocated proportionately among the Eligible Members as of the last day of such Plan Year in the following manner:

The amount of each Eligible Member's share of Employer Contributions for each Plan Year shall be separately determined by dividing the Eligible Member's Compensation by the aggregate amount of Compensation paid to all Eligible Members who are entitled to share in such Contributions, respectively, and multiplying the quotient by the amount of the Employer Contribution, if any, for that Plan year.

Compensation for purposes of this **Section 6.4** means the Compensation paid to a Member for the portion of the Plan Year during which the Member is eligible to participate under the Plan. As determined by the Board of Directors in its discretion, Compensation for purposes of this Section may include any amounts received by a Member from their employer prior to the date such employer adopts the Plan in accordance with **Section 12.5** if such amounts would have been included as Compensation for the Plan Year if the Member was employed by an Employer.

To the extent that the Employer Contribution made for any Plan Year is applied to purchase Stock or is applied to pay principal or interest on an Acquisition Loan, with the result that shares of Stock are released from the Acquisition Loan Suspense Account, the shares of Stock so purchased or released shall be allocated among the Member Accounts of the Members in the same manner and proportion as Employer Contributions would be allocated. To the extent that Employer Contributions made for any Plan Year is not applied to purchase Stock or to pay principal or interest on an Acquisition Loan, the Employer Contributions shall be allocated among the Member Accounts of the Members in the manner set forth above.

(b) **Forfeitures.** As of the last day of the Plan Year, any amounts that became Forfeitures since the last day of the prior Plan Year shall be allocated among the Eligible Member Accounts by dividing each Eligible Member's Compensation by the aggregate amount of Compensation paid to all Eligible Members who are entitled to share in such Forfeitures, respectively, and multiplying the quotient by the amount of the Forfeitures, if any, for that Plan Year.

In the event the allocation of Forfeitures provided for herein shall cause the "annual addition" (as defined in **Section 6.5(a)**) to any Member Account to exceed the amount allowable by the Code, the excess amount shall be reallocated as additional Forfeitures among all other Members who otherwise share in the allocation of Forfeitures for such Plan Year.

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Only Compensation paid to a Member for the portion of the Plan Year during which the Member is eligible to participate under the Plan shall be considered for purposes of determining a Member's allocable share of Forfeitures. To the extent that any Forfeitures for any Plan Year consist of Stock, such Stock shall be allocated to the Stock Accounts of the Members sharing in such Forfeitures in the manner set forth above. Any Forfeitures from Other Investments Accounts shall be allocated among the Other Investments Accounts of the Members sharing in such Forfeitures in the manner set forth above.

As determined by the Board of Directors in its discretion, Compensation for purposes of this Section may include any amounts received by a Member from their employer prior to the date such employer adopts the Plan in accordance with **Section 12.5** if such amounts would have been included as Compensation for the Plan Year if the Member was employed by an Employer.

(c) **Dividends.** Any stock dividends received with respect to Stock must be credited pro rata to the Member Accounts (or, in the case of Financed Shares securing the repayment of an Acquisition Loan, to the Acquisition Loan Suspense Account) to which the corresponding shares of Stock on which the stock dividends are received are allocated as of the record date for which the stock dividends are declared.

Any cash dividends received on shares of Stock allocated to the Stock Accounts as of the record date on which the dividends are declared shall be allocated to the Member Accounts of the Members to whose Member Accounts those shares of Stock are allocated as of the record date for which such cash dividends are declared, unless the cash dividends are applied to pay principal or interest on an Acquisition Loan as described in Code Section 404(k)(2)(A) (iii). Any cash dividends received on shares of Stock either not allocated to Member Accounts or not allocated to the Acquisition Loan Suspense Account as of the record date for which the dividends are declared shall be included in the computation of net income (or loss) of the Trust Fund and allocated as set forth in **Section 6.4(d)** below; however, to the extent that any cash dividends on Stock held under the Plan are applied to pay principal or interest on an Acquisition Loan, with the result that shares of Stock are released from the Acquisition Loan Suspense Account, the shares of Stock so released must be allocated among the Stock Accounts of the Members in the same proportion that the balance of the Member Account of each Member bears to the balance of the Member Accounts of all Members, determined in each case as of the immediately preceding Valuation Date (reduced in each case by the amount of any distributions from any Member Accounts since that Valuation Date).

(d) **Net Appreciation (or Depreciation) of the Value of the Trust Fund.** As of each Valuation Date, before the allocation of any contributions as of such date, any net appreciation (or net depreciation) in the value of the Trust Fund (taking into account expenses of the Plan, and excluding cash dividends on shares of Stock allocated to the

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Stock Accounts of the Members as of the record date for which those dividends are declared, cash dividends on shares of Stock allocated to the Acquisition Loan Suspense Account as of the record date for which the dividends are declared to the extent that those dividends are applied to pay principal or interest on an Acquisition Loan, and any other amount applied to pay principal or interest on an Acquisition Loan) must be allocated among the Stock Accounts and the Other Investments Accounts of the Members in the same proportion that the balances of the Stock Account and the Other Investments Account of each Member bears to the aggregate balance of the Stock Accounts and Other Investments Accounts of all the Members, determined in each case as of the immediately preceding Valuation Date (reduced in each case by the amount of any distributions from such Member Accounts since the preceding Valuation Date the Trustee shall charge the Member Accounts of each Member with an allocable share of the expenses incurred by the Plan since the previous Valuation Date, using the method that the Trustee deems reasonable and equitable under the circumstances, consistent with the overall intent that general expenses of the Plan should be shared ratably in accordance with the relative balances of each of the Member Accounts and any sub-accounts of the Member Accounts and that special expenses attributable to a particular component of the Plan should be attributed to the component of the Plan that gave rise to the expenses.

(e) **Members Whose Employment Terminates During Plan Year.** Notwithstanding anything set forth in this **Section 6.4** to the contrary, a Member whose employment terminates with the Employer during the Plan Year for any reason or whose employment terminated at any earlier time but has not yet received a distribution of that Member's entire interest under the Plan shall share in the allocations provided for in **Sections 6.4(c)** and **6.4(d)**, regardless of whether or not the Member received Compensation during the Plan Year or of the number of Hours of Service that the Member completed during that Plan Year.

6.5 Maximum Benefit and Contribution Limitations — In General.

(a) Definitions. For purposes of this Section 6.5, the following words and phrases shall have the meanings set forth in clauses (i) through (iii).

(i) "Annual Addition" means, with respect to a Member, the sum of:

(1) the amount of the Employer Contributions allocated to the Member's Member Account under this Plan and all employer contributions made on the Member's behalf to all other Defined Contribution Plans (as defined below) for that Plan Year; however, to the extent permitted by Code Section 415(c) (6), the portion, if any, of the Employer Contribution applied to pay interest on one or more Acquisition Loans not later than the time prescribed by law (including permitted extensions of time) for filing the Employer's federal income tax return for the Fiscal Year for which the Employer Contribution is made shall not be taken into account for purposes of this clause (1);

(2) the sum of all of the Member's employee contributions to all Defined Contribution Plans for the Plan Year;

(3) the sum of the Member's allocable share of all forfeitures under all Defined Contribution Plans for the Plan Year; however, to the extent permitted by Code Section 415(c)(6), forfeitures shall not be taken into account for purposes of this clause (3) to the extent that the forfeitures consist of shares of Stock purchased with the proceeds of one or more Acquisition Loans under this Plan; and

(4) any amount described in Code Sections 419A(d)(2) or 415(l)(1) for the Plan Year, except that the limitations on annual additions shall not apply to any contributions for medical benefits after separation from service (within the meaning of Code Section 401(h) or 419(f)(2)) which otherwise would be treated as an annual addition.

(ii) "Defined Benefit Plan" means any employee pension plan established by the Employer or any Affiliated Corporation and qualified under Code Section 401, other than a Defined Contribution Plan.

(iii) "Defined Contribution Plan" means the Plan and any employee pension plan established by the Employer or any Affiliates and qualified under Code Section 401 that provides for an individual account for each Member and for benefits based solely on the amounts contributed to the Member's account, any income, expenses, gains, and losses, and any forfeitures of accounts of other Members that are allocated to the Member's account.

(b) **Combining of Plans.** For purposes of the limitations of this **Section 6.5**, all Defined Benefit Plans (whether or not terminated) of the Employer and all Affiliates are treated as one Defined Benefit Plan, and all Defined Contribution Plans (whether or not terminated) of the Employer and all Affiliates are treated as one Defined Contribution Plan.

(c) **Limitation for this Plan.** Regardless of any other provision of this Plan, the total of the Annual Addition for a Member for any Plan Year shall not exceed the following amounts:

(i) For Plan Years before January 1, 2002, the lesser of thirty thousand dollars (\$30,000) (as adjusted pursuant to Code Section 415(d)), or 25% of the Compensation of such Member for that Plan Year.

(ii) For Plan Years beginning after December 31, 2001, the lesser of forty thousand dollars (\$40,000) (as adjusted pursuant to Code Section 415(d)) or 100% of the Compensation of such Member for that Plan Year.

If for any Plan Year the limitation of this **Section 6.5(c)** is exceeded for any Member, then to the extent necessary to eliminate the excess, after first applying the relevant provisions of all other Defined Contribution Plans that are applicable in the event any such excess arises, the amount of Employer Contributions allocated to the

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Member Account of that Member is reduced and the amount of the reduction is allocated and reallocated to the Member Accounts of the other Members as provided for in **Section 6.4(a)** above to the extent possible without causing the limitations of this **Section 6.5(c)** to be exceeded for those other Members, and to the extent that the amount of any such reduction cannot be allocated to the Member Accounts of the other Members by reason of those limitations, the unallocated amount is credited to and held in a "suspense account" and is allocated and reallocated to the Member Accounts of the Members for the next Plan Year pursuant to **Section 6.4(a)** before the allocation of the Employer Contributions for that Plan Year.

(d) **Limitation on Benefits if Covered under this Plan and a Defined Benefit Plan.** For Plan Years beginning prior to December 31, 1999, in addition to the limitation in **Section 6.5(c)**, if a Member in this Plan is also included in a Defined Benefit Plan maintained by the Employer or an Affiliate, the maximum amount that may be allocated to the Member's Member Account in any Plan Year and the Member's projected annual benefit under the Defined Benefit Plan are limited as follows:

(i) First, there shall be computed for the Defined Contribution Plan for each Plan Year a fraction (the "Defined Contribution Fraction"), the numerator of which is the sum of all of the Annual Additions under this Plan and under all other Defined Contribution Plans determined as of the close of such Plan Year and the denominator of which is the sum of the lesser of the following amounts for such Plan Year and for each prior Plan Year of the Member's employment with the Employer or an Affiliate:

(1) the product of 1.25 multiplied by the dollar limitation in effect under Code Section 415(c)(l)(A) (determined without regard to Code Section 415(c)(6)) for that Plan Year, or

(2) the product of 1.4 multiplied by 25% of the Member's compensation (as defined in Code Section 415(c)(3)) for that Plan Year;

(ii) Second, there shall be computed for the Defined Benefit Plan for each Plan Year a fraction (the "Defined Benefit Fraction"), the numerator of which is the Member's projected annual benefit (within the meaning of Code Section 415(e)(2)(A)) under the Defined Benefit Plan determined as of the close of such Plan Year and the denominator of which is the lesser of the following amounts:

(1) the product of 1.25 multiplied by \$90,000 (as adjusted as of January 1 of each calendar year by the Commissioner of Internal Revenue for that calendar year pursuant to Code Sections 415(b)(1)(A) and 415(d)) or

(2) the product of 1.4 multiplied by 100% of the Member's average compensation for the Member's high three years of membership in the Defined Benefit Plan (as defined in Code Section 415(b)(3)).

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(iii) Third, the Defined Contribution Fraction and the Defined Benefit Fraction for such Plan Year must be totaled and if the resulting sum is more than one, then to the extent necessary to produce a Defined Contribution Fraction and a Defined Benefit Fraction for the Plan Year that when added together will equal one, the Administrator must take the actions listed below in the indicated order.

(1) Apply the relevant provisions of all Defined Benefit Plans that are applicable in the event that any such excess arises.

(2) Apply the relevant provisions of all other Defined Contribution Plans that are applicable in the event that any such excess arises.

(3) Reduce the amount of Employer Contributions allocated to the Member Account of such Member to the extent necessary to eliminate such excess, and allocate and reallocate the amount of any such reduction to the Member Accounts of the other Members as provided for in **Section 6.4(a)**, to the extent possible without causing the limitations of this **Section 6.5(d)** to be exceeded for such other Members, and to the extent that the amount of any such reduction cannot be allocated to the Member Accounts of the other Members by reason of such limitations, to credit such unallocated amount to a "suspense account" and to allocate and reallocate such amount to the Member Accounts of the Members for the next Plan Year pursuant to **Section 6.4(a)** before the allocation of Employer Contributions for such Plan Year.

6.6 Allocations after Nonrecognition Sale to ESOP.

(a) **Application of Section.** The provisions of this **Section 6.6** apply to Stock acquired by the Plan in a sale to which the special nonrecognition rules in Code Section 1042 apply and limit other allocation provisions in this Plan.

(b) **No accrual.** No portion of the assets held under the Plan attributable to or allocable in lieu of Stock described in **Section 6.6(a)** may accrue or be allocated directly or indirectly under any employee stock ownership plan maintained by the Employer or an Affiliate to the benefit of a person described in clauses (i) through (iii).

(i) During the Nonallocation Period (as defined in **Section 6.6(c)**), no accrual or allocation may occur for the benefit of a taxpayer who elected to apply the nonrecognition rules to a sale of Stock under Code Section 1042.

(ii) Except as provided in **Section 6.6(d)**, during the Nonallocation Period, no accrual or allocation may occur for the benefit of an individual who is related (within the meaning of Code Section 267(b)) to a person described in clause (i).

(iii) No accrual or allocation may occur for the benefit of any person who owns (after applying the constructive ownership rules in Code Section 318(a), but without regard to the employee trust exception in Code Section 318(a)(2)(B(i)) more than twenty-five percent of any class of outstanding stock or more than twenty-five percent of

the total value of any class of outstanding stock of the Company or of any corporation that is a member of the controlled group (within the meaning of Code Section 409(1) (4)) of the Company.

(c) **Nonallocation Period.** The Nonallocation Period is the period beginning on the date of the sale of the Stock to the Plan and ending on the later of the date that is ten years after the date of the sale, or the date of the Plan's allocation attributable to the final payment of acquisition indebtedness incurred in connection with that sale.

(d) Lineal descendants. The prohibition under Section 6.6(b)(ii) does not apply to an individual who satisfies both (i) and (ii) of this Section 6.6(d).

(i) The individual is a lineal descendant of the taxpayer who elected to apply the nonrecognition rules to a sale of Stock under Code Section 1042.

(ii) The aggregate amount allocated to the benefit of all lineal descendants described in (i) during the Nonallocation Period does not exceed five percent of the Stock (or the amounts allocated in lieu of Stock) held by the Plan that are attributable to a sale to the Plan by any person related (within the meaning of Code Section 267(c)(4)) to those descendants through a nonrecognition transaction described in Code Section 1042.

(e) **Twenty-five percent shareholders.** For purposes of this **Section 6.6**, a person does not own more than twenty-five percent of a corporation if the person fails the percentage-ownership requirement at any time during the one-year period ending on the date of the sale of the Stock to the Plan or if the individual fails the percentage-ownership requirement on the date as of which the acquired Stock is allocated to the Member's Member Accounts.

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7. VOTING RIGHTS; EXPENSES; STOCK PURCHASE RIGHTS, ETC.

7.1 Voting Rights.

Each Member shall have the right to direct the Trustee as to the manner in which to vote shares (including fractional shares) of Stock allocated to the Member's Member Account ("Allocated Shares"), and the Trustee shall vote the shares of Stock in accordance with the respective Member's directions, to the extent not inconsistent with Section 403(a) of ERISA. With respect to any fractional shares allocated to any Member's Member Account, the Trustee is deemed to have voted the fractional shares in accordance with the directions of the Members if it votes the combined fractional shares allocated to the Members' Member Accounts to the extent possible to reflect the directions of the voting Members. Each Member is a named fiduciary under the Plan for purposes of directing the Trustee as to the voting of Allocated Shares.

If, and to the extent that, a Member fails to direct the Trustee to vote the Allocated Shares, the Trustee shall vote those shares. The Trustee shall vote shares of Stock that are not Allocated Shares ("Unallocated Shares") held as part of the Trust Fund but not required to be allocated to the Members' Member Accounts (including, for example, shares of Stock allocated to the Acquisition Loan Suspense Account or to the "suspense accounts" provided for in **Sections 6.5(c)** and **6.5(d)(iii)(3)**).

The Company shall furnish or cause to be furnished to the Trustee and to Members appropriate notices and information statements when the voting rights of this **Section 7.1** are to be exercised. The notices and information statements shall conform to the requirements of applicable federal and state law and by the Company's articles of incorporation and by-laws.

Any other rights with respect to shares of Stock that are held as part of the Trust Fund that are ordinarily exercisable by the holders of shares of Stock, including for example, without limitation, any dissenters' appraisal rights or a decision whether or not to tender shares of Stock in response to a tender offer therefore, must be exercised by the Trustee in a manner consistent with the voting right requirements of this **Section 7.1**.

7.2 Expenses.

(a) **Expenses of Administration and Operation.** All expenses of establishing and administering the Plan and the Trust Fund (including, without limitation, compensation payable to the Trustee under the terms of the Trust Agreement, reasonable expenses, including legal fees and disbursements, incurred by the Employer, the Administrator, the Committee and the Trustee related to establishing and administering the Plan and the Trust Fund, and all taxes of any kind that may be levied or assessed under existing or future laws upon or in respect of the Trust Fund or the income thereof) are charged to and paid out of the Trust Fund, in accordance with ERISA, unless and to the extent that the Employer elects to pay all or any portion of those expenses. Such expenses charged to and paid out from the Trust Fund shall be taken into account in computing the net appreciation (or depreciation) of the Trust Fund for purposes of **Section 6.4(e)**. No payment by the Employer of any of the expenses of establishing and administering the Plan and the Trust Fund shall be deemed to constitute the Employer Contribution for purposes of the Plan.

(b) **Transaction Costs.** Brokerage commissions, stamp and transfer taxes, and other charges ordinarily incurred in connection with the purchase or sale of Stock and securities that are paid or incurred by the Trustee in connection with the purchase or sale of Stock held as part of the Trust Fund shall be considered to constitute either an additional cost of Stock purchased for the Trust Fund or a reduction of the proceeds from the sale of Stock from the Trust Fund, as the case may be, and not an expense within the scope of **Section 7.2(a)**. Notwithstanding anything to the contrary contained herein, no brokerage commissions may be paid from the Trust Fund with respect to transactions between the Employer or an Affiliate and the Trust Fund involving the sale, purchase, or transfer of Stock, and stamp and transfer taxes and other charges with respect to such transactions shall be paid from the Trust Fund only if, and to the extent that, an independent party dealing at arm's length with such Employer or Affiliate in a similar transaction would ordinarily pay such taxes or other charges.

7.3 Stock Purchase Rights, Warrants, and Options.

Subject to Section 7.1, any stock purchase rights, warrants, purchase options, and other similar rights issued with respect to Stock that are held as part of the Trust Fund shall be exercised by the Trustee to the extent that the Trustee determines that the exercise of such rights, warrants, or options would be more beneficial to the Trust Fund than the purchase of shares of Stock in the open market. In furtherance of that authorization, the Trustee may apply any Employer Contribution (to the extent that the Employer Contribution is made in cash and is not required to make a payment of interest or principal due with respect to an outstanding Acquisition Loan) to exercise those rights, warrants, or options. To the extent that the Trustee determines that cash is not available in the Trust Fund to exercise those rights, warrants, or options, the Trustee may sell shares of Stock or other assets held as part of the Trust Fund and apply the proceeds thereof to exercise such rights, warrants, or options, or the Trustee may sell such rights, warrants, and options and apply the proceeds thereof in accordance with **Section 6.4**.

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8. DISTRIBUTION OF BENEFITS

8.1 Retirement; Form of Benefits.

Subject to the exception described in **Section 8.1(c)**, a Member shall be entitled to take a distribution of vested benefits at any time after the Member's Severance Date. Such a Member may delay commencement of his or her distribution to a later date that is not later than his or her Required Beginning Date, but payment automatically shall be made to the Member in a lump-sum in cash as of his or her Required Beginning Date if the Member fails to request a distribution or to elect a form of payment under Section 8.1(a) prior to his or her Required Beginning Date. Notwithstanding **Section 8.3**, a Member who is an Employee on his or her Retirement Date shall be fully vested in all amounts credited to the Member's Member Account.

(a) Once the eligible Member requests a distribution, the entire distributable amount in the Member's Member Account shall be paid to the Member or the Member's Beneficiary in the following manner:

(i) Payment in a lump-sum as soon as practicable after receiving payment instructions from the Member; or

(ii) Payment in ten (10) or fewer approximately equal annual installments, the first installment being as soon as practicable after such date in each year thereafter, or as soon as practicable thereafter, until the balance has been fully paid; provided, however, that the period of distribution shall not exceed the life expectancy of the Member, or the joint life expectancy of the Member and the Member's spouse.

(b) Unless a Member elects in writing to receive the Plan distribution in Stock, the distribution from a Member Account may occur in cash or Stock as determined by the Administrator. If a Member elects to receive the Plan distribution in Stock, cash must be distributed in lieu of any fractional shares of Stock allocated to the Member's Member Account that are to be distributed in Stock. A Member's right to elect to receive the Plan distribution in Stock, however, is limited as follows:

(i) To the extent that a Member's Member Account is invested in assets other than Stock, including such investments resulting from a diversification election pursuant to Code Section 401(a) (28) and Section 8.16, the Member Account must be distributed in cash.

(ii) In accordance with Code Section 409(h)(2), if the Company's charter or bylaws restrict ownership of substantially all shares of Stock to Employees and the Trustee, the Administrator may direct that distribution of a Member's Member Account be in the form of cash without granting the Member the right to demand distribution in Stock.

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(c) A Member who turns age 70¹/₂ as an Employee automatically shall be paid his or her Account in a lump-sum in cash (or in such other form elected by the Member under **Section 8.1(a)**) as of April 1 of the calendar year following the year in which the Member turned age 70¹/₂, unless the Member elects to defer distribution of his or her Member Account. To elect to defer payment, the Member must file a written notice with the Trustee no later than January 31 of the year following the year in which the Member turned age 70¹/₂. Notwithstanding the preceding, a Member may not delay commencement of his or her distribution beyond his or her Required Beginning Date.

(i) A Member who is an Employee and who has elected to defer receipt of all or a portion of the Member's Account under this **Section 8.1(c)** may, by notice to the Trustee, request a distribution under **Section 8.1(a)** not more frequently than annually. The Trustee's charge for making each such distribution shall be deducted from the distribution.

(ii) An Employee who is currently receiving distributions after attaining the age of 70¹/₂ may elect to terminate such distributions and delay further distributions to a date no later than his or her Required Beginning Date.

(d) Regardless of any provision of the Plan to the contrary that would otherwise limit a Distributee's election under this **Section 8.1** and effective as of January 1, 1993, a Distributee may elect, at the time and in the manner prescribed by the Committee, to have any portion of an Eligible Rollover Distribution (as defined below) in excess of \$200 paid directly to an Eligible Retirement Plan (as defined below) specified by the Distributee (as defined below) in a Direct Rollover (as defined below).

(i) Eligible Rollover Distribution: An Eligible Rollover Distribution is a distribution of all or any portion of the vested balance to the credit of a Distributee, excluding (A) a distribution that is one of a series of substantially equal periodic payments (not less frequently than annually) made for the life (or life expectancy) of the Distributee or the joint lives (or joint life expectancies) of the Distributee and the Distributee's designated Beneficiary, or for a specified period of ten years or more; (B) a distribution to the extent such distribution is required under Code Section 401(a)(9); (C) except as described below, the portion of a distribution that is not includible in gross income (determined without regard to the exclusion for net unrealized appreciation with respect to Employer securities); and (D) (I) effective with respect to distributions during calendar year 2000 and 2001, any hardship distribution described in Code Section 401(k)(2)(B)(i)(iv), and (II) effective with respect to distributions on or after January 1, 2002, any distribution that is made upon the hardship of the Member. Notwithstanding the preceding sentence, effective with respect to distributions on or after January 1, 2002, the portion of a distribution that is not includible in gross income shall be considered an Eligible Rollover Distribution if the Direct Rollover is transacted with an Eligible Retirement Plan that is (A) an individual retirement account described in Code Section 408(a), (B) an individual retirement annuity described in Code Section 408(b), or (C) a defined contribution plan constituted as a qualified trust, and for which the trustee agrees to separately account for the amount of the after-tax contribution account so transferred.

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(ii) Eligible Retirement Plan: Provided such plan accepts the Member's Eligible Rollover Distribution, an Eligible Retirement Plan is an individual retirement account described in Code Section 408(a), an individual retirement annuity described in Code Section 408(b), an annuity plan described in Code Section 403(a), or a qualified trust described in Code Section 401(a), and, effective January 1, 2002, tax-sheltered annuity plan described in Code Section 403(b) or an eligible deferred compensation plan described in Code Section 457(b) that is maintained by an eligible employer described in Code Section 457(e)(1)(A). Notwithstanding the preceding sentence, prior to January 1, 2002, with respect to a Distributee who is a surviving spouse of a Participant, the term Eligible Retirement Plan shall mean an individual retirement account described in Code Section 408(a) or an individual retirement annuity described in Code Section 408(b).

(iii) Distributee: A Distributee includes an employee or former employee. In addition, the employee's or former employee's surviving spouse and the employee's or former employee's spouse or former spouse who is the alternate payee under a qualified domestic relations order, as defined in Code Section 414(p), are Distributees with regard to the interest of the spouse or former spouse.

(iv) Direct Rollover: A Direct Rollover is a payment by the plan to the Eligible Retirement Plan specified by the Distributee.

8.2 Disability Retirement.

Any Member shall be deemed to have retired from service, and shall accordingly be entitled to the Member's fully vested Member Account whenever such Member is determined to have a Permanent and Total Disability, as such term is defined in **Section 2.1**. Such Member shall be entitled to share in the Employer Contributions and Forfeitures for the Plan Year during which the Member terminates employment due to being permanently and totally disabled under the preceding sentence.

8.3 Vesting.

The vested interest of a Member's Member Account shall be the percentage of the total amount credited to the Member Account of such Member determined on the basis of the Member's total number of Years of Service, except as provided in **Sections 8.1, 8.5** and **8.6**, in accordance with the following vesting schedule:

	Years of Service	Vested Percentage
less than 3		0%
3		20%
4		40%
5		60%
6		80%
7		100%

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Notwithstanding the preceding, a Member shall become 100% vested in his or her Member Account upon the earliest to occur while employed by the Employer: his or her Permanent and Total Disability; the occurrence of his or her Retirement Date; or his or her death.

Upon a Member's termination of employment, if the Member's vested interest in the Member's Member Account is less than the allowable limit imposed by the applicable section of the Code (\$5,000 for Plan Years beginning after August 5, 1997), the Administrator shall direct that distribution of the vested interest of the Member's Member Account to occur as soon as practicable following his or her termination of employment but no later than the end of the second Plan Year following his or her termination of employment. For purposes of this Section, if the value of a terminating Member's vested interest is zero, such Member shall be deemed to have received a distribution of the Member's entire benefit under the Plan at the time of the Member's termination. The value of such Member's Member Account shall be valued as of the Valuation Date immediately before the distribution and coinciding with or after the Member's termination.

8.4 Reemployment - Reinstatement of Forfeitures.

If a Member terminates employment with the Employer and all Affiliated Companies at a time when the Member's vested percentage under **Section 8.3** is less than 100%, the unvested amount of the Member's Member Account shall become a Forfeiture as of the close of the Plan Year in which the Member's termination of employment occurs, and shall be allocated in accordance with **Section 6.4(b)** of the Plan along with other amounts that constitute a Forfeiture for that Plan Year.

If the terminated Member who experienced a Forfeiture under this **Section 8.4** is reemployed as an Employee prior to incurring a Break in Service of at least 60 consecutive months, the Member shall be permitted to have the forfeited balance restored through the process next described. If the Member repays to the Trust Fund the cash amount of the gross distribution, including taxes and other amounts withheld from the distribution, if any, upon the Member's previous termination of employment, within five (5) years of the date of reemployment, then the amount that the Member forfeited upon the Member's termination shall be reinstated to the Member. The repaid amount and an amount required to reinstate the Member's Forfeiture shall become the new balance in the Member's Account. The amount required to reinstate a reemployed Member's Forfeiture under the preceding sentence shall be credited to the Member's Account as soon as reasonably practicable, and it shall be paid from the amounts forfeited by other Members during that year before the reallocation of Forfeitures provided under **Section 6.4(b)**. Notwithstanding any provision of this **Section 8.4**, a Member who forfeited a portion of his or her Account balance and who incurs a Break in Service of at least 60 consecutive months shall not have any right to reinstatement of the amount forfeited.

For purposes of determining a Member's vested interest under **Section 8**, all Years of Service with the Employer shall be included; provided, however, that if the Employee is reemployed after incurring a Total Break in Service, Years of Service credited to the Employee prior to the Total Break in Service shall not be included in determining the Employee's vested interest in amounts credited to the Employee's Account after the Employee's reemployment.

8.5 Death Benefits.

(a) If a Member dies while actively employed by an Employer, the Member shall be fully vested in all amounts credited to the Member's Member Account.

(b) The entire amount of a Member's Member Account as of the date such Member died shall be paid as a death benefit to the Beneficiary or Beneficiaries named by the Member in accordance with **Section 8.12**. If a Member died while actively employed by an Employer and without having received any matching or other employer contributions under the NVR, Inc. Profit Sharing Plan, \$10,000 (less applicable tax withholdings) shall be paid immediately as an advance to the Beneficiary or Beneficiaries. However, if the entire amount in such Member's Member Account as of the date the Employee dies is less than \$10,000, the difference between such entire amount and \$10,000 shall be paid by the Employer to the Beneficiaries.

8.6 Discharge for Cause.

Regardless of any other provision of this Plan to the contrary, if (1) the Employer discharges a Member on grounds of dishonesty, including without limitation, theft, embezzlement, solicitation of bribes, kickbacks, or other illegal payments, or usurpation of corporate opportunity, and (2) such discharge occurs before the fifth (5th) anniversary of such Member's Employment Date, such Member shall forfeit the entire amount of his or her Member Account and shall be entitled to no benefits under this Plan other than the return of the Member's own contributions, if any. This Section shall be inapplicable to any vested interest attributable to Top Heavy Plan status.

8.7 Distributions Prior to Termination of Employment.

Except as provided in **Sections 8.1(c)** and **8.16**, no distribution of any portion of the Member Account of a Member may occur before that Member's termination of employment with his or her Employer. For purposes of this **Section 8.7**, a Member is not considered to have terminated employment with (or retired from) the Employer, if the Member is immediately thereafter employed with any other Employer or Affiliate.

8.8 Distribution of Benefits after Termination of Employment.

A Member may elect that distribution of the vested interest attributable to the Member's Member Account occur on or after a Valuation Date coinciding with or following the date on which the Member's employment terminates. Notwithstanding any other provision to the contrary, a Member who terminates employment with no vested interest shall be deemed to have received a distribution of his or her Plan benefits on the date of the Member's termination.

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8.9 Distributions to Alternate Payees.

(a) Despite any other Plan provisions to the contrary, the Administrator must comply with the terms of a Qualified Domestic Relations Order, as defined in Section 8.9(b). This Plan specifically permits distribution to an Alternate Payee (as defined in Section 8.9(c)) under a Qualified Domestic Relations Order, prior to the earliest distribution date with respect to a Member and regardless of whether or not the Member has attained the Earliest Retirement Age (as defined in Section 8.9(d)) if: (1) the order specifies distribution at that time or permits an agreement between the Plan and the Alternate Payee to authorize an earlier distribution; and (2) if the present value of the Alternate Payee's benefits under the Plan exceeds the allowable limit imposed by the applicable section of the Code (\$5,000 for Plan Years beginning after August 5, 1997), the order requires the Alternate Payee's consent to any distribution occurring prior to the earliest distribution date with respect to a Member and prior to the Member attaining Earliest Retirement Age. Nothing in this Section 8.9 shall give a Member a right to receive a distribution at any time otherwise not permitted under the Plan, nor shall it permit the Alternate Payee to receive a form of payment not permitted under the Plan. If the Member whose benefit is subject to a Qualified Domestic Relations Order dies before the date on which the Member attains or would have attained the Earliest Retirement Age, the Alternate Payee is entitled to benefits only if the order requires survivor benefits to be paid. For purposes of the two preceding sentences, the amount to be paid to the Alternate Payee is computed by using the benefit that would be payable to the Member if the Member had retired on the date on which payment is to begin under that order. The payment of early retirement benefits with respect to a Member who has not yet retired is not to be considered to violate the no-increased-benefits provision in this Plan's definition of a Qualified Domestic Relations Order. The Committee must establish reasonable procedures for determining the qualified status of a Domestic Relations Order (as defined in Section 8.9(e)) and for administering distributions under a Qualified Domestic Relations Order. The Committee must also promptly notify the Member and each Alternate Payee that it received the order and also notify them of the procedures for determining the order's qualified status. Within a reasonable period (as defined by Treasury regulations) after it receives a Domestic Relations Order, the Committee must determine whether the order is a Qualified Domestic Relations Order and notify the Member and each Alternate Payee of the determination.

(b) "Qualified Domestic Relations Order" refers to a Domestic Relations Order that satisfies the conditions in clauses (i) through (v).

(i) The order creates or recognizes the right of an Alternate Payee to receive all or a portion of the benefit payable with respect to the Member under the Plan or assigns to an Alternate Payee the right to receive all or a portion of the benefits payable to the Member under the Plan.

(ii) The order clearly specifies: the name and last known mailing address of the Member and the name and mailing address of each Alternate Payee; the amount or percentage of distribution to be determined; the number of payments or period to which the order applies; and each plan to which the order applies.

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(iii) The order does not require the Plan to provide any type or form of benefit or any option not otherwise provided under the Plan.

(iv) The order does not require the Plan to provide increased benefits. A Domestic Relations Order does not require the Plan to provide increased benefits if it does not provide for the payment of benefits in excess of the actuarial equivalent of the benefits to which the Member would be entitled in the absence of the Qualified Domestic Relations Order.

(v) The order does not require the payment of benefits to an Alternate Payee that are required to be paid to another Alternate Payee under another order determined previously to be a Qualified Domestic Relations Order.

(c) "Alternate Payee" refers to a Member's spouse, former spouse, child, or other dependent who is recognized by a Qualified Domestic Relations Order as having a right to receive all or a portion of the benefits payable under the Plan with respect to that Member.

(d) "Earliest Retirement Age," for purposes of Qualified Domestic Relations Orders and according to Section 414(p)(4)(B) of the Code, means the earlier of the date on which the Member is entitled to a distribution under the Plan and the later of the date on which the Member attains age 50 or the earliest date on which the Member could begin receiving benefits under the Plan if the Member separated from service.

(e) "Domestic Relations Order" means any Judgment, decree or order (including approval of a property settlement agreement) made pursuant to a state domestic relations law which relates to the provision of child support, alimony payments, or marital property rights to a spouse, former spouse, child or other dependent of a Member.

8.10 Distribution for Minor Beneficiary.

In the event a distribution is to be made to a minor Beneficiary, then the Administrator may, in its sole discretion, direct that distribution occur to the legal guardian, or if none, to a parent of that Beneficiary or a responsible adult with whom the Beneficiary maintains his or her residence or to the custodian for the Beneficiary under the Uniform Gift to Minors Act or Gift to Minors Act, if permitted by the laws of the state in which the Beneficiary resides. A payment to the legal guardian, parent, or custodian of a minor Beneficiary fully discharges the Trustee, the Administrator, the Committee, the Company, the Employers, and the Plan from further liability on account of the distribution.

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8.11 Proof of Death and Right of Beneficiary or Other Person.

The Administrator may require and rely upon such proof of death and such evidence of the right of any Beneficiary or other person to receive any amounts distributable under **Section 8** as the Administrator may deem proper, and the Administrator's determination of death and of the right of any Beneficiary or other person to receive payments under the Plan is conclusive.

8.12 Designation of Beneficiary.

(a) Unless the NVR, Inc. Profit Sharing Plan has been terminated and there is no successor plan, the Member's Beneficiary shall be the Member's Beneficiary determined under the terms of the NVR, Inc. Profit Sharing Plan. If the NVR, Inc. Profit Sharing Plan has been terminated and there is no successor plan, each Member may designate in writing a Beneficiary in accordance with this **Section 8.12**. Such designation must be made in a form satisfactory to the Administrator, provided, however, that a Member who is married and who wishes to designate a primary Beneficiary other than the Member's spouse shall furnish the Necessary Spousal Consent of the Member's spouse thereto in such form as may be required by the Committee. This spousal consent must be in writing and must be acknowledged by a notary public unless otherwise specified by law or regulation. Subject to the requirements of this **Section 8.12**, any Member may at any time revoke the Member's designation of a Beneficiary or change the Member's Beneficiary by filing written notice of that revocation or change with the Administrator.

(b) If no valid Beneficiary designation is in effect at the time of the Member's death and all or a portion of the vested portion of the Member's Account remains undistributed, payment will be made to the Member's surviving spouse, or, if none, to the Member's estate.

(c) "Necessary Spousal Consent" exists if: (1) the Member's spouse consents in writing to the waiver of the death benefits under the Plan and designation of a specific Beneficiary, including any class of beneficiaries or any contingent beneficiaries, which may not be changed without spousal consent (unless the spouse's consent expressly permits designations by the Member without any further spousal consent); (2) the spouse's consent acknowledges the effect of the waiver; and (3) the spouse's consent is witnessed by a plan representative or notary public. If it is established to the satisfaction of a plan representative that there is no spouse or that the spouse cannot be located, a waiver will be deemed to constitute necessary spousal consent. Any consent by a spouse obtained under these provisions (and any establishment that the consent of a spouse may not be obtained) shall be effective only with respect to the particular spouse involved. A consent that permits designations by the Member without any requirement of further consent by the spouse must be acknowledged that the spouse has the right to limit the consent to a specific Beneficiary and a specific form of benefit where applicable, and that the spouse voluntarily elects to relinquish either or both of those rights. A revocation of a prior waiver may be made by a Member without the consent of the spouse at any time before the commencement of benefits. The number of revocations shall not be limited.

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(d) Any death benefit payable under this Plan as a result of a Member's death shall be paid to the Member's Beneficiary or Beneficiaries in a lump-sum. Notwithstanding the preceding, benefits may be distributed over a longer period of time to a Member's Beneficiary if such Member elected such distribution period in an effective election made prior to January 1, 1984. Death benefit payments shall be made, or in the case of the preceding sentence shall commence, as soon as practicable after the date the Member died.

8.13 Amendments and Modifications Relating to Vesting.

A Member's vested interest shall not be reduced as a result of any direct or indirect amendment to this **Section 8**. In the event that the vesting schedule set forth in **Section 8.3** is amended or modified, a Member with at least three Years of Service as of the expiration date of the "election period" described in this Section may elect to continue to be subject to the vesting schedule in effect prior to such amendment. If a Member fails to make such an election, then the Member shall be subject to the new vesting schedule. The Member's "election period" shall commence on the date of adoption of the amendment and shall end 60 days after the latest of: (i) the adoption date of the amendment; (ii) the effective date of the amendment; or (iii) the date the Member receives written notice of the amendment from the Employer or the Administrator.

8.14 Option To Require Employer To Purchase Stock.

If any Stock distributed pursuant to this Plan is not "readily tradable on an established securities market" (as defined below) at the time distributed, then the recipient of those shares of Stock has the right during the Put Option Period (as defined below) to require the Employer, by notice in writing to the Employer within the applicable Put Option Period, to purchase the shares of Stock at a price equal to the fair market value of those shares, determined in accordance with **Section 4.2** as of the Valuation Date coinciding with or immediately preceding the date of the purchase. In addition, the Plan shall have the option, but shall not be required, to purchase the Stock from a Member exercising his or her put right.

For purposes of this **Section 8.14**, the term "Put Option Period" means (i) the sixty day period beginning on the date following the date of the distribution of the shares of Stock, and (ii) sixty days during the following Plan Year, which second sixty-day period is to be designated by the Employer in accordance with Code Section 409(h)(4) and the regulations thereunder, provided, however, that such second sixty-day period must not begin before (X) the first Valuation Date following termination of the initial sixty-day period set forth in (i) above and (Y) written notice to the Member of the value of the shares of Stock determined as of the Valuation Date. The "Put Option Period" does not include any time during which the Employer is prohibited by applicable federal or state law from honoring its obligations under this **Section 8.14**. Shares of Stock will be considered not "readily tradable on an established securities market" if the shares either are not traded on a national securities exchange or quoted on a system sponsored by a national securities association, or are subject to a restriction under any federal or state securities law, any regulation thereunder, or any agreement affecting the shares that renders such shares less freely tradable than would be the case if the restriction did not exist.

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The put option right provided for in this **Section 8.14** is exercisable only by a Member, the Member's Beneficiary, the donee of a Member or Beneficiary (but only with respect to shares of Stock received as a gift by such donee), or the person (including an estate or a distribute thereof) to whom shares of Stock pass as the result of the death of the Member or the Member's Beneficiary. The Plan has a first right of refusal (but no obligation) to purchase any shares of Stock tendered to the Employer or the Company, pursuant to this **Section 8.14**. The Employer or the Company (or the Plan, in the event that the Plan exercises its right described in the immediately preceding sentence) shall have the right, in its sole and absolute discretion, to elect to pay the purchase price for any shares of Stock that were distributed as part of a total distribution (within the meaning of Code Section 409(h)(5)) and are purchased pursuant to this **Section 8.14**, in a single lump sum or in substantially equal annual installments over a period beginning not later than thirty days after the exercise of the put option right provided for in this **Section 8.14** and not exceeding five years, with interest payable at a reasonable rate (as determined by the Employer, or in the event the Plan elects to purchase such shares, the Administrator) on any unpaid installment balance. If the Employer or the Company (or the Plan, in the event that the Plan exercises its right described above) is required to purchase Stock pursuant to this **Section 8.14** that was distributed as part of an installment distribution, the payment of the purchase price for the Stock must occur in a single lump sum not later than thirty days after the exercise of the put option right provided for in this **Section 8.14**.

8.15 No Other Rights To Put or Call Stock.

Except as set forth in **Section 8.14**, and except as otherwise required by applicable federal or state law, no shares of Stock acquired with the proceeds of an Acquisition Loan are subject to any put, call, or other option, or any buy-sell or similar agreement, either while held by the Plan or when distributed by the Plan, irrespective of whether or not the Plan then qualifies as an "employee stock ownership plan" under Code Section 4975(e)(7). Notwithstanding anything to the contrary contained in this Plan, this **Section 8.15** and the rights and protections afforded Members and Beneficiaries under **Section 8.14** are not subject to termination, amendment, or modification insofar as those provisions apply to shares of Stock acquired with the proceeds of one or more Acquisition Loans.

8.16 Distributions to Qualified Members.

(a) Each Qualified Member (as defined in **Section 8.16(c)**) may elect annually within ninety days after the close of each Plan Year in the Qualified Election Period (as defined in **Section 8.16(d**)) to withdraw not more than 25 percent of the amounts credited to the Member Account of that Qualified Member as of the last day of the Plan Year (taking into account in applying the 25 percent limitation any amounts previously withdrawn pursuant to this **Section 8.16**); provided, however, that in the case of the Plan Year with respect to which the Qualified Member can make his or her last withdrawal election pursuant to this **Section 8.16**, this sentence must be applied by substituting "50 percent" for "25 percent". Any election pursuant to this **Section 8.16** must be in writing, on a form or forms supplied by the Administrator, and must be received by the Employer not later than ninety days after the close of the Plan Year to which the election relates. A Qualified Member's Member Account shall be adjusted to reflect distributions pursuant to this **Section 8.16**.

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(b) Unless otherwise elected by the Qualified Member in accordance with the this **Section 8.16(b)**, distributions from the Member Account of a Qualified Member pursuant to this **Section 8.16** must be made in whole shares of Stock, except that cash will be distributed in lieu of any fractional shares. A Qualified Member may elect in writing on the election form described in **Section 8.16(a)** to receive all or a portion of the amounts withdrawn from the Qualified Member's Member Account pursuant to this **Section 8.16** in cash. Distributions of amounts withdrawn pursuant to this **Section 8.16**, whether in shares of Stock or cash, shall be made no later than ninety days after the close of the period during which the withdrawal election may be made.

(c) For purposes of this **Section 8.16**, the term "Qualified Member" means any Member who has completed at least ten years of participation under the Plan and has attained age 55.

(d) For purposes of this **Section 8.16**, the term "Qualified Election Period" means the six Plan Year period beginning with the first Plan Year in which the Member first became a Qualified Member.

8.17 Distribution from Member Accounts of Cash Dividends on Stock.

To the extent determined by the Administrator on or before the 90th day following the close of each Plan Year (the "Distribution Date"), cash dividends on Stock (which dividends have been paid and allocated to Member Accounts during the Plan Year) shall be distributed to Members in cash on or before the Distribution Date. Appropriate charges shall be made to Member Accounts to reflect the distribution of cash dividends.

9. ACCOUNTS AND RECORDS OF THE PLAN

The Administrator must maintain the accounts and records of the Plan, and the accounts and records must accurately disclose the status of the Member Account of each Member. Each Member shall be advised from time to time, at least once each Plan Year, of the balance of that Member's Member Account.

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10. PROFIT SHARING COMMITTEE

10.1 Membership.

The Company is the Administrator and named fiduciary (as defined in ERISA), and is responsible for the general management and administration of the Plan, including all fiduciary decisions relating to the management and administration of the Plan. The Company will act through the Profit Sharing Committee which shall consist of such persons as may be designated from time to time by the Board of Directors. The Board of Directors shall have the power to change the membership of the Committee at any time and from time to time hereafter. The Committee at all times shall consist of not fewer than three (3) individuals who must be employees or officers of the Employer. If a Committee member ceases to be an employee or officer of the Employer, the Committee shall not be considered fiduciaries with respect to the Plan. Any member of the Committee may resign at any time by delivery of a written notice of resignation to the chairman or secretary of the Board of Directors. Vacancies shall be filled promptly by persons appointed by the Board of Directors; any vacancy remaining unfilled for a period of forty (40) days may be filled by action of the Chairman of the Board or Chief Executive Officer of the Company. Members of the Committee shall not independently exercise any discretionary responsibility or authority with respect to the Plan.

10.2 Majority Vote.

The action of the Committee shall be determined by the vote or other affirmative expression of a majority of its members.

10.3 Chairman, Secretary, Signature.

The Board of Directors shall appoint a chairman and a secretary of the Committee, who shall be members of the Committee, and may designate other positions within the membership of the Committee. The chairman or secretary may execute all documents on behalf of the Committee. Any document so executed shall be conclusive in favor of any party acting in reliance on it.

10.4 Regulations, Records.

The Committee may adopt such by-laws and regulations as it deems desirable for the conduct of its affairs. The secretary shall keep minutes of the Committee's proceedings and all dates, records, accounts and documents pertaining to the administration of the Plan. No Member or Beneficiary shall have any right to inspect any such records, except that the Committee may, upon request of a Member, make available the record of such Member's Member Account.

10.5 Powers and Duties.

Other than the administration of the Trust, with which the Trustee shall be charged to the extent provided in the Trust Agreement, the Company shall have complete control of the administration of this Plan, with all powers necessary to enable it properly to carry out its duties in that respect. The Committee, on behalf of the Company, shall have power to interpret this Plan, and any ambiguities arising hereunder, and to determine all questions that may arise hereunder. It shall determine all questions relating to the eligibility of an Employee to participate in this Plan and the amount of benefit to which a Member may become entitled hereunder. All disbursements by the Trustee, except for the ordinary expense of administration of the Trust Fund, shall be made only in accordance with the direction of the Committee as evidenced in writing and signed by the chairman or secretary of the Committee. By way of specification and not in limitation, the Committee is authorized:

(a) To enact uniform and nondiscriminatory rules and restrictions to carry out the provisions of the Plan;

(b) To make any finding of fact necessary or appropriate for any purpose under the Plan, including, but not limited to, the determination of eligibility for and the amount of any benefit under the Plan;

(c) To interpret the terms and provisions of the Plan and to determine any and all questions arising under the Plan or in connection with the administration thereof, including, without limitation, the right to remedy or resolve possible ambiguities, inconsistencies or omissions by general rule or particular decision;

(d) To conduct the day to day administration of the Plan;

(e) To set uniform policies in order that the Plan may be operated in a nondiscriminatory manner;

(f) To evaluate administrative procedures;

(g) To establish reasonable procedures to determine the qualified status of a domestic relations order as provided in Code Section 414(p) which relates to the Plan, and to administer distributions under such orders;

(h) To receive and request from the Members and Beneficiaries such information and factual materials as may be necessary for the proper administration of the Plan;

(i) To compute the amount of benefits payable hereunder to any Member, former Member or Beneficiary;

(j) To authorize all disbursements by the Trustee; and

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(k) To give instructions to the Trustee as provided in the Trust Agreement and to the Investment Manager as provided in the agreement with such Investment Manager.

The decision of the Committee upon all matters within the scope of its authority shall be conclusive and binding on all parties and will not be overturned unless found to be arbitrary and capricious by a court of law.

10.6 Appointment of Agents.

The Committee may appoint such accountants, counsel, specialists, and other agents as it deems necessary or appropriate in connection with the administration of the Plan. Such accountants and counsel may, but need not, be accountants and counsel for the Company. The Committee shall be entitled to rely conclusively upon, and shall be fully protected by the Employer in any action taken by it in good faith in relying upon, any opinions or reports which shall be furnished to it by any accountants, counsel or other specialists.

10.7 Expenses.

All expenses of the Committee connected with its administration of the Plan, including the reasonable fees, expenses, and charges of any independent contractor, or agent appointed pursuant to **Section 10.6**, shall be paid from the Trust Fund unless otherwise paid by the Employer.

10.8 Member Not to Vote on Own Participation.

A member of the Committee shall not vote on any question relating solely to the Member's own participation in the Plan, although this limitation shall not apply as to any vote that may be taken which may incidentally affect a member of the Committee along with other members. In the event that the remaining members of the Committee are unable to come to a determination of any such question by majority vote thereof, the same shall be determined by the Chairman of the Board or President of the Company, acting ex officio.

10.9 Employer to Furnish Information.

Upon request of the Committee, the Employer shall furnish such information in its possession as will aid the Committee in the performance of its duties hereunder. The officers and employees of the Employer are hereby authorized and directed to make available to the Committee upon its request such information as the Employer may have.

10.10 Indemnification.

The Employer shall indemnify and hold each of the members of the Committee and its duly constituted agents harmless from the effects and consequences of their acts and conduct, except to the extent that such effects and consequences flow from their own willful misconduct.

10.11 Claims Procedure.

(a) <u>Claim for Benefits</u>. If a claim for any benefits under the Plan is wholly or partially denied, the chairman of the Committee shall provide written notice of such denial to the claimant within sixty (60) days after receipt of the claim. Such notice shall contain (1) the specific reason or reasons for the denial; (2) specific reference to pertinent Plan provisions on which the denial is based; (3) a description of any additional material or information necessary for the claimant to perfect the claim and an explanation of why such material or information is necessary; and (4) an explanation of the Plan's claims review procedure and the time limits applicable to such procedures, including a statement of the claimant's right to bring civil action under ERISA Section 502(a).

(b) <u>Review Procedure</u>. Within ninety (90) days after receipt of a written notice of denial, the claimant may file with the chairman of the Committee a written request for review of the chairman's decision. At the time a request for review is filed, the claimant or the Member's duly authorized representative may submit issues and comments in writing and may review any pertinent documents. The review shall take into account all comments, documents, records and other information submitted by the claimant relating to the claim, without regard to whether such information was submitted or considered in the initial determination. The claimant shall be provided, upon request and free of charge, reasonable access to and copies of all documents, records or other relevant information. Within sixty (60) days after receipt of a request for review, the entire Committee shall render a written decision to the claimant, containing the reasons for the decision and specific references to the pertinent plan provisions on which the decision is based.

(c) <u>Exhaustion of Remedies</u>. No legal action with respect to a claim for benefits under the Plan shall be instituted unless the claimant shall have first exhausted the claims procedure set forth in this **Section 10.11**.

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11. CONTROL AND MANAGEMENT OF ASSETS

11.1 Custody of Assets.

All assets of the Plan must be held in the Trust by the Trustee pursuant to a Trust Agreement not inconsistent with the Plan or the provisions of applicable law, including ERISA.

11.2 Duties of Trustee.

The Trustee has the exclusive authority and discretion to control and manage the Trust Fund.

11.3 Delegation of Responsibilities of the Board of Directors.

(a) The Board of Directors may delegate its duties and responsibilities for control and management of Plan assets and may designate either named fiduciaries or persons other than named fiduciaries to carry out those duties and responsibilities. Any such resolution must be in writing and must:

(i) specifically identify the person or persons (by name or office) to whom a duty is delegated, and

(ii) specifically identify the nature and scope of the duty delegated.

(b) To the extent a duty or responsibility is delegated in accordance with **Section 11.3(a)**, neither the Employer, the Board of Directors, nor any member of the Board of Directors (who is not the person to whom the duty is delegated) is liable for an act or omission of the person or persons carrying out that duty or responsibility except to the extent that the Board of Directors or member(s) thereof (other than the person to whom the responsibility is delegated) (i) violated its responsibility hereunder with respect to making the delegation or permitting the delegation to continue, (ii) knowingly participated in or attempted to conceal a known breach, or (iii) having knowledge of such a breach, failed to make reasonable efforts under the circumstances to remedy the breach.

(c) A named fiduciary or other person to whom a responsibility or duty of the Board of Directors is delegated in accordance with the procedure set forth above shall be responsible only for the performance of that responsibility or duty according to the terms of the delegation and shall not be liable for the act or omission of any other person with respect thereto unless:

(i) by the delegated person's failure to properly administer its specific responsibility it has enabled such other person to commit a breach of fiduciary responsibility;

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(ii) the delegated person knowingly participates in, or knowingly undertakes to conceal, an act or omission of another person, knowing such act of omission to be a breach; or

(iii) having knowledge of the breach of another, the delegated person fails to make reasonable efforts under the circumstances to remedy the breach.

(d) A named fiduciary to whom a fiduciary responsibility of the Board of Directors has been delegated may designate persons other than a named fiduciary to carry out those fiduciary responsibilities. Any such designation must be made in the manner described in **Section 11.3(a)**. To the extent such designations occur, the named fiduciary making the designation is not liable for an act or omission of the person carrying out the delegated responsibilities, except to the extent provided in **Section 11.3(b)** in the case of the responsibility of the Employer or the Board of Directors for the acts or omissions of persons to whom its responsibilities are allocated or delegated.

(e) Any person or group of persons may serve in more than one fiduciary capacity with respect to the Plan.

12. AMENDMENT AND TERMINATION

12.1 Future of Plan.

While it is the intention of the Company to continue the Plan indefinitely, the Company has the right to terminate the Plan at any time or to amend the Plan at any time and from time to time by action of the Board of Directors; provided, however, that no such amendment or termination is effective that attempts to transfer or permit the transfer of assets of the Plan to purposes other than for the exclusive benefit of Members and their Beneficiaries or that causes or permits any assets of the Plan to revert to or become the property of the Employers prior to the satisfaction of all liabilities of the Plan; and provided, further, that upon the merger, consolidation, or reorganization of the Company or the Employer with one or more other corporations in which the Company or that Employer is not the surviving corporation, the Plan shall be continued by the Company or that Employer or the successor thereof during the remaining term of any Acquisition Loan outstanding on the date of such merger, consolidation, or reorganization.

12.2 Continued Qualification of Plan.

Notwithstanding anything in this Plan to the contrary, the Board of Directors may make any and all modifications to the Plan and Trust Agreement that the Board of Directors shall deem necessary or appropriate in order to qualify the Plan and Trust Agreement, and to keep the Plan and Trust Agreement qualified, under the applicable provisions of the Code and the applicable regulations promulgated thereunder or any amendment to the Code or such regulations, or to cause the Plan to satisfy the requirements of Code Sections 4975(d) (3) and 4975(e)(7) and the applicable provisions of ERISA relating to employee stock ownership plans.

12.3 Termination of Plan.

In the event that the Plan is terminated or partially terminated or in the event of a complete discontinuance of contributions by the Employer, the rights of all Members (or those Members so affected in the case of a partial termination) to benefits accrued under the Plan as of the date of such termination, partial termination, or discontinuance of contributions shall be nonforfeitable, and after providing for the expenses and other liabilities of the Plan, the remaining assets of the Plan shall be allocated by the Trustee.

12.4 Merger or Consolidation or Transfer.

No merger or consolidation of the Plan with, or any transfer of assets or liabilities of the Plan to or from, any other plan may occur unless each Member in the Plan would be entitled to receive a benefit immediately after that merger, consolidation, or transfer (if the Plan had then terminated) that is equal to or greater than the benefit that the Member would have been entitled to receive immediately before that merger, consolidation, or transfer (if the Plan had then terminated) that the Plan had then terminated).

12.5 Additional Employers.

This Plan may be adopted by any corporation or other business entity which is acceptable to the Company, and which shall assume the obligations of the Trust Agreement by executing a proper supplemental agreement with the Company and the Trustee.



13. TOP HEAVY PROVISIONS

13.1 Definitions.

For the purpose of this Section 13, the following definitions shall apply:

(a) "Determination Date" means the last business day of the preceding Plan Year.

(b) **"Key Employee"** means any Employee or former Employee (and the Beneficiary of any such Employee) who at any time during the Plan Year containing the Determination Date or the four proceeding Plan Years, is or was (1) an officer of the Company whose annual Compensation exceeds 50% of the dollar limitation under Code Section 415(b)(1)(A) for the calendar year in which such Plan Year ends, (2) an owner (or considered as owning within the meaning of Code Section 318) of one of the ten (10) largest total interests in the Company which exceed a one-half percent interest and also having annual Compensation greater than the dollar amount in effect under Code Section 415(c)(1)(A), (3) a Five Percent Owner, or (4) a One Percent Owner who received annual Compensation of more than \$150,000 from an Affiliated Company. For purposes of determining Five Percent and One Percent Owners, neither the constructive ownership rules of Code Section 318 nor the aggregation rules of Code Sections 414(b), (c) and (m) shall apply. Effective for Plan Years ending after December 31, 2001, Key Employee means an Employee or former Employee (including any deceased Employee) who at any time during the Plan Year containing the Determination Date was an officer of the Company whose Compensation is greater than \$130,000 (as adjusted under Code Section 416(i)(1)), a Five Percent Owner, or a One Percent Owner having Compensation of more than \$150,000. The determination of who is a Key Employee will be made in accordance with Section 416(i)(1) of the Code and the applicable regulations and other guidance of general applicability issued thereunder.

For purposes of this definition, no more than the lesser of (1) 50 employees or (2) the greater of (x) ten percent (10%) of the employees of the Affiliated Companies or (y) three (3) such employees shall be treated as officers; provided, however, that in the event that this limitation applies, those individual officers who had the highest one-year compensation during the five (5) years preceding the Determination Date shall be considered as officers. For purposes of clause (2) of this definition, if two Employees have the same interest in the Company, the Employee having the greater annual Compensation shall be treated as having a larger interest. Also, inherited benefits will retain the character of the benefits of the Employee who performed services for the Company. The Committee shall determine which participants are Key Employees in accordance with Code Section 416(i)(1) and the regulation thereunder.

For Plan Years beginning after December 31, 2001, the term "Key Employee" does not include any former Employee who has not performed services as an Employee during the one-year period ending on the Determination Date.

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(c) **"Permissive Aggregation Group"** means any plan of any Affiliated Company which is not included in the definition of a Required Aggregation Group provided such group continues to meet the requirements of Code Section 401(a)(4) and Code Section 410.

(d) **"Required Aggregation Group"** means (i) each plan of an Affiliated Company in which a Key Employee is a member, and (ii) each other plan of an Affiliated Company which enables a plan described in (i) to meet the requirements of Code Section 401(a)(4) or Code Section 410.

(e) **"Super Top Heavy"** has the same meaning as Top Heavy except that 90% is substituted in place of 60%. If the Plan is Super Top Heavy in any Plan Year, it shall also be Top Heavy in such Plan Year.

(f) **"Top Heavy"** means the status of the Plan in any Plan Year in which the Top Heavy Ratio as of the Determination Date exceeds 60%. If any Employer maintains another qualified plan, such other plan is required to be taken into account in determining the Top Heavy Ratio only if it is a part of the Required Aggregation Group. If any Employer maintains a qualified plan which is part of the Permissive Aggregation Group, such plan will be taken into account in determining the Top Heavy Ratio of the group of plans at the sole discretion of the Employer.

(g) **"Top Heavy Ratio"** means a fraction, the numerator of which is the sum of the present value of the Member Accounts of all Key Employees as of the Determination Date, the contributions due to the Member Accounts of all Key Employees as of the Determination Date, and distributions made to Key Employees during the five-year period immediately preceding the Determination Date; and the denominator of which is the sum of the Determination Date, the contributions due to the Member Accounts as of the Determination Date; and distributions made to all Members during the five-year period immediately preceding the Determination Date; and distributions made to all Members during the five-year period immediately preceding the Determination Date; provided, however, that for the purpose of this **Section 13.1(g)**, the term Member shall not include a former Key Employee who is no longer a Key Employee at the time to which such calculation relates, or a Beneficiary of such a former Key Employee, and the term distributions shall not include a rollover contribution made to another Plan, or a rollover contribution accepted before January 1, 1984 from any Plan not maintained by an Affiliated Company. For purposes of this **Section 13.1(g)**, the Member Account balances (whether or not a Key Employee) shall not be taken into account if such Member received no Compensation from any Affiliated Company during the one-year period ending on the Determination Date.

For Plan Years beginning after December 31, 2001, the numerator of the Top Heavy Ratio fraction shall equal the sum of the percent value of the Accounts of all Key Employees as of the Determination Date, the contributions due to the Accounts of all Key Employees as of the Determination Date, distributions made to Key Employees on account of a separation from service, death or disability during the five-year period immediately preceding the Determination Date, and all other distributions made to all Key Employees during the one-year period immediately preceding the Determination Date.

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13.2 Top Heavy Plan Year Vesting.

Notwithstanding any provision in **Section 8.3** to the contrary, if the Plan is Top Heavy during any Plan Year, the following vesting schedule shall apply for such Top Heavy Plan Year: 20% after two (2) full Years of Service; and 20% for each of the next four (4) full Years of Service thereafter. If the Plan is not Top Heavy in a Plan Year subsequent to being a Top Heavy Plan, any vested balance shall remain vested, and any Member with five (5) or more Years of Service shall have the option of remaining under such Top Heavy vesting schedule; a Member shall exercise such option by filing an effective election with the Committee. The period for making such election shall begin on the first day of the Plan Year subsequent to being a Top Heavy Plan and shall end no earlier than the later of sixty (60) days after:

- (a) The first day of the Plan Year subsequent to being a Top Heavy Plan, or
- (b) The day the Plan Member is issued notice by the Committee.

13.3 Top Heavy Plan Year Contribution.

For any Plan Year for which the Plan is determined to be a Top Heavy Plan, the Employer must contribute to the Plan on behalf of each Member who is a Non-Key Employee and who is employed by the Employer on the last day of the Plan Year an amount that when added to the sum of the Amount of the Employer Contribution allocated to the Member for that Plan Year under **Section 6.4** and the amount of employer contributions allocated to the Member for the Plan Year; provided, however, that if the amount of the Employer Contribution and the amount of employer contributions and forfeitures under all other such Defined Contribution Plans (as defined in Section 4.5) for the Plan Year allocated to each Member who is a Key Employee is less than three percent of the Member's compensation (within the meaning of Code Section 4.15) for the Plan Year; provided, however, that if the amount of the Employer Contribution and the amount of employer contributions and forfeitures under all other such Defined Contribution Plans for the Plan Year allocated to each Member who is a Key Employee is less than three percent of the Member's compensation (within the meaning of Code Section 4.15) for the Plan Year, then the Employer on the last day of the Plan Year an amount that when added to the sum of the Amount of the Employer Contribution allocated to the member for that Plan Year under all other being to the Plan Year under all other Defined Contribution Plans (as defined in Section 6.4 and the amount of employer contributions allocated to the Member for the Plan Year under all other Defined Contribution Plans (as defined in Section 6.5(a)(iii)), must not be less than a percentage of the Member's compensation (within the meaning of Code Section 4.15) for that Plan Year for the Key Employee for whom the ratio is the highest. All amounts contributed to the Plan pursuant to this Section 1.3 on behalf of a Member must be credited to the Member's Member Account as provided for in Section 6.4.

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14. MISCELLANEOUS

14.1 Representations to Fiduciaries.

Any person who is a fiduciary to this Plan is entitled to rely on representations made by Members, Employees, and Beneficiaries about age and other personal facts, unless that fiduciary knows those representations to be false.

14.2 Standard of Fiduciary Conduct.

Each fiduciary must discharge his or her duties and responsibilities for the Plan solely in the interest of the Members and Beneficiaries of the Plan and according to the terms hereof, for the exclusive purpose of providing benefits to Members and their Beneficiaries, with the care, skill, prudence, and diligence under the circumstances prevailing from time to time that a prudent man acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of like character and with like aims.

14.3 Limitation on Liability.

The duties and responsibilities allocated to each fiduciary under the Plan are several and not joint responsibility of each, and no such fiduciary is liable for the act or omission of any other fiduciary unless:

(a) by one fiduciary's failure to properly administer its specific responsibility it has enabled that other person to commit a breach of fiduciary responsibility;

(b) one fiduciary knowingly participates in or knowingly undertakes to conceal an act or omission of another person, knowing the act or omission to be a breach; or

(c) having knowledge of the breach of another, the fiduciary fails to make reasonable efforts under the circumstances to remedy the breach.

14.4 Notice of Address.

Each person entitled to benefits under the Plan must file with the Administrator, in writing, the person's mailing address and each change of mailing address. Any communication, statement, or notice addressed to the person at the indicated address is deemed sufficient for all purposes of the Plan, and there shall be no obligation on the part of the Employers, the Administrator, or the Trustee to search for or to ascertain the location of that person.

14.5 Fund To Be for the Exclusive Benefit of Members.

The Employer Contributions and Matching Contributions to the Trust Fund must be for the exclusive purpose of providing benefits to the Members and their Beneficiaries, and no part of the Trust Fund shall revert to the Employers, except as listed in paragraphs (a) and (b).

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(a) If any part or all of the Employer Contribution is disallowed as a deduction under Code Section 404 for the Employers, then, except as provided in **Section 4.3** to the extent of that disallowance it may be returned to the contributing Employers within one year after the disallowance.

(b) If the Internal Revenue Service refuses to issue or after the expiration of 270 days following the submission of a request for a determination has failed to issue an initial determination letter stating that the Plan as contained herein meets the requirements of Code Section 401(a), the Employers are entitled to receive a return of all Employer Contributions made hereunder. Any such request for a return of Employer Contributions must be made by the Employer within one year after the refusal or failure to issue the initial determination.

14.6 Restrictions on Alienation.

Except with respect to the creation, assignment, or recognition of a right to a benefit payable with respect to a Member pursuant to a Qualified Domestic Relations Order (as defined in Code Section 414(p)), no benefit payable under the Plan to any person shall be subject in any manner to anticipation, alienation, sale, transfer, assignment, pledge, encumbrance, or charge, and any attempt to anticipate, alienate, sell, transfer, assign, pledge, encumber, or charge the same shall be void. No such benefit shall be in any manner liable for, or subject to, the debts, contracts, liabilities, engagements, or torts of any person nor shall it be subject to attachment or legal process for or against any person, and the same shall not be recognized under the Plan, except to the extent as may be provided pursuant to a Qualified Domestic Relations Order or otherwise required by law.

Notwithstanding the foregoing, the Employer may direct the Trustee to reduce a Member's Plan Benefit by amounts the Member is ordered or required to pay the Plan, without otherwise violating the provisions of this Section, where such order or requirement (i) arises under a judgment of conviction entered into on or after August 5, 1997 for a crime involving the Plan, under a civil judgment (including a consent order or decree) entered by a court in an action brought in connection with a violation of part 4 of subtitle B of title I of ERISA or under a settlement entered into on or after August 5, 1997 with the Department of Labor asserting a violation of part 4 of subtitle B of title I of ERISA; and (ii) the judgment, order, decree or settlement expressly provides for the offset of all or part of the amount ordered or required to be paid to the Plan against the Member's Plan Account.

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14.7 No Enlargement of Employee Rights.

Nothing contained in the Plan is deemed to give an Employee the right to be retained in the service of the Employer or to interfere with the right of the Employer to discharge or retire any Employee at any time.

14.8 Headings.

The headings of the Plan are inserted for convenience of reference only and have no effect upon the meaning of the provisions hereof. In case of any conflict, the text, rather than such titles or headings, shall control.

14.9 Governing Law.

To the extent not preempted by ERISA or other federal law, the provisions and validity and construction of this Plan are subject to and governed by the laws of the Commonwealth of Virginia (excluding the choice of law rules thereof).

14.10 Gender and Number.

Whenever used herein, a masculine pronoun is deemed to include the feminine pronoun, a singular word is deemed to include the singular and plural, and a plural word is deemed to include the singular and plural in all cases where the context requires.

14.11 Internal Revenue Service Approval.

The Plan, as set forth herein, shall be submitted to the Internal Revenue Service for, and is contingent upon receipt of, an initial determination that the Plan qualifies as a stock bonus plan under Code Section 401(a) and an employee stock ownership plan under Code Section 4975(e)(7) and that the related trust qualifies for tax-exempt status under Code Section 501(a).

14.12 Rights of Prior Employees.

The provisions of this Plan shall apply only to Employees who terminate employment on or after the Effective Date. The rights and benefits, if any, of an Employee whose employment terminated prior to the Effective Date shall be determined in accordance with the prior provisions of the Plan in effect on the date the Member's employment terminated.

14.13 Satisfaction of Claims.

Any payment to any Member, or to the Member's legal representative or Beneficiary, in accordance with the provisions of this Plan, shall, to the extent thereof, be in full satisfaction of all claims hereunder against the Trustee, the Committee, and the Employer, any of whom may require such Member, legal representative, or Beneficiary, as a condition precedent to such payment, to execute a receipt and release therefore in such form as shall be determined by the Trustee, the Committee, or the Employer, as the case may be.

14.14 Cy Pres.

In case it becomes impossible for the Employer, the Committee, or the Trustee to perform any act under this Plan, that act shall be performed which in the judgment of the Committee will most nearly carry out the intent and purpose of this Plan.

14.15 Counterparts.

This Plan may be executed in any number of counterparts, each of which so executed shall be deemed to be an original, and such counterparts shall together constitute one and the same instrument.

14.16 Interpretation.

It is intended that rules governing eligibility and participation under this Plan and the NVR, Inc. Profit Sharing Plan be the same, and the terms of this Plan should be construed to accomplish this intention.

This Plan is executed this 24 day of October 2002.

NVR, INC.

By: <u>/s/ Dennis M. Seremet</u>

Its: Vice President and Controller

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SARBANES-OXLEY ACT SECTION 302 CERTIFICATIONS

I, Paul C. Saville, certify that:

- 1. I have reviewed this report on Form 10-Q of NVR, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 11, 2009

By: /s/ Paul C. Saville Paul C. Saville President and Chief Executive Officer

SARBANES-OXLEY ACT SECTION 302 CERTIFICATIONS

I, Dennis M. Seremet, certify that:

- 1. I have reviewed this report on Form 10-Q of NVR, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 11, 2009

By: /s/ Dennis M. Seremet

Dennis M. Seremet Senior Vice President, Chief Financial Officer and Treasurer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of NVR, Inc. for the period ended March 31, 2009 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned officers of NVR, Inc., hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of NVR, Inc.

Date: May 11, 2009

By: /s/ Paul C. Saville

Paul C. Saville President and Chief Executive Officer

By: /s/ Dennis M. Seremet

Dennis M. Seremet Senior Vice President, Chief Financial Officer and Treasurer